

Chair Samuel Feldman Vice Chair Fran Quittel Member David Kritzberg Member Navarre Oaks Member Dora Siu

Actions taken by Advisory Bodies are not official actions of the City Council, but must be considered and potentially ratified at a regular City Council meeting.

All writings that are public records and relate to an agenda item, which are distributed to a majority of the legislative body less than 72 hours prior to the meeting is noticed, will be made available via email by request to the Committee Secretary. In compliance with the Americans with Disabilities Act, a person requiring an accommodation, auxiliary aid, or service to participate in this meeting should contact the Committee Secretary as far in advance as possible, but no later than 72 hours prior to the scheduled event. The best effort to fulfill the request will be made. Assistive listening devices will be made available for anyone with hearing difficulty and must be returned to the Committee Secretary at the end of the meeting. All available documents are alternative formats upon request. No animals shall be allowed at, or brought in to, a public meeting by any person except (i) as to members of the public or City staff utilizing the assistance of a service animal, which is defined as a guide dog, signal dog, or other animal individually trained to provide assistance to an individual with a disability; or (ii) as to police officers utilizing the assistance of a dog(s) in law enforcement duties.

City of Emeryville

1333 Park Avenue. Emeryville, CA 94608-3517 t (510) 596-4300 | f (510) 596-4389

BUDGET ADVISORY COMMITTEE

Special Meeting
Civic Center
1333 Park Avenue Emeryville, CA 94608
November 18, 2025 – 2:00 PM

AGENDA

- Call to Order
- 2. Roll Call
- 3. Public Comment
 - 3.1 Submit a written comment card at www.emeryville.org/advisorybodies
- 4. Approval of October 9, 2025, Regular Meeting Action Minutes
- 5. Action Items
- 6. Information Items
 - 6.1 Pension Trust Section 115 Update
 - 6.2 FY25-27 General Fund for Capital Projects
 - 6.3 FY25-26 First Quarter General Fund Financial Update
- 7. Future Agenda Items
 - 7.1 FY24-25 Draft Audited Financial Statements and Associated Reports
 - 7.2 FY24-25 General Fund Financial Update
 - 7.3 Sewer Fees & Update Plans
- 8. Announcements / Member Comments
 - 8.1 Next Meeting December 11, 2025, 2:00 pm
- 9. Adjournment

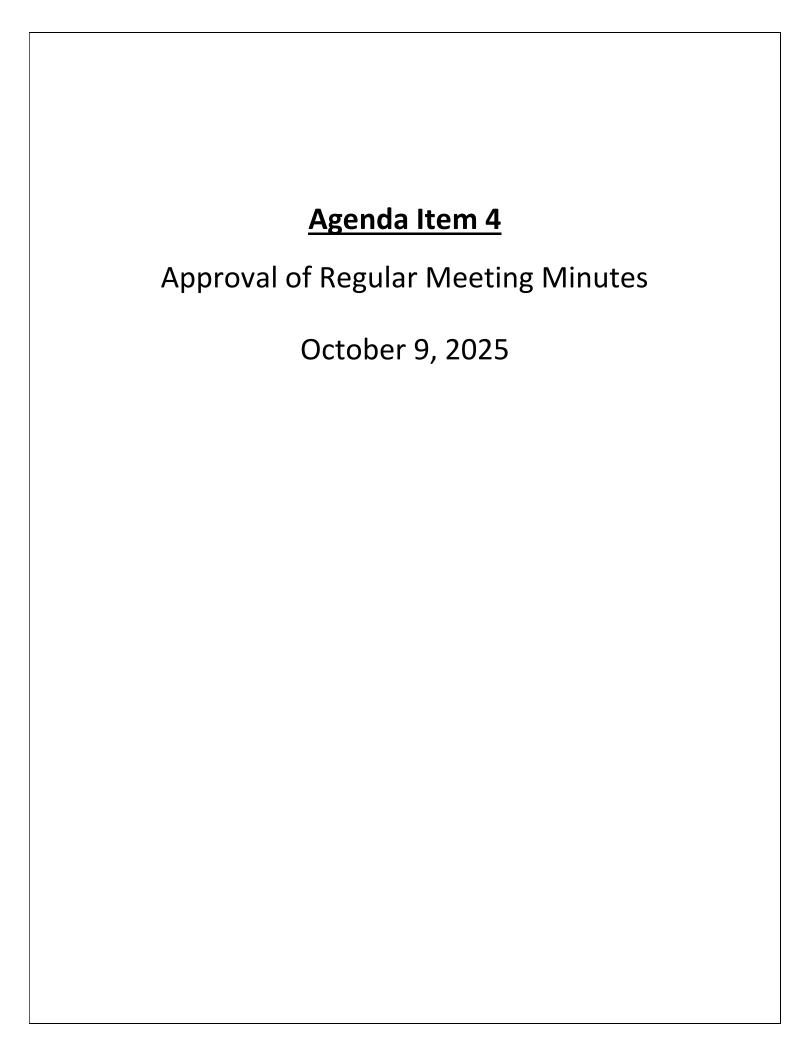
Public comment for agenda items can be submitted online via a written comment card at www.emeryville.org/advisorybodies,or submitted by email to the Committee Secretary. If you would like to support, oppose, or otherwise comment on an upcoming agenda item, please send in your comments prior to the meeting.

FURTHER INFORMATION may be obtained by contacting Sharon Friedrichsen, Committee Secretary, at 510-596-4352 or sharon.friedrichsen@emeryville.org. The next regular meeting is scheduled for December 11, 2025, at 2:00PM.

DATED: NOVEMBER 12, 2025

Post On: NOVEMBER 14, 2025 Post Until: NOVEMBER 19, 2025

Lorrayne Leong, Deputy City Clerk





City of Emeryville

1333 Park Avenue. Emeryville, CA 94608-3517 t (510) 596-4300 | f (510) 596-4389

BUDGET ADVISORY COMMITTEE MINUTES

Regular Meeting
Civic Center, Council Chambers
1333 Park Avenue Emeryville, CA 94608
October 9, 2025 – 2:00 PM

1. Call to Order

Chair Feldman called the meeting to order at 2:09 p.m.

2. Roll Call

Present – Feldman, Quittel, Oaks Absent - Kritzberg

3. Public Comment

Amber Evans, Community & Economic Development Coordinator II of the Community Development Department shared information with the Committee about Emeryville Art and Culture Month and encouraged the members to attend the related activities.

4. Approval of September 16, 2025, Special Meeting Minutes

Action: M/S/C (Motion/Second/Carried) Quittel/Oaks

Vote: Ayes – Feldman, Quittel, Oaks; Noes – None; Abstain – None; Absent – Kritzberg

5. Action Items

5.1 Discussion and Recommendation on City Investment Policy

Action: M/S/C (Motion/Second/Carried) Feldman/Oaks

Vote: Ayes – Feldman, Quittel, Oaks; Noes – None; Abstain – None; Absent – Kritzberg

Finance Director Sharon Friedrichsen introduced consultant Karl Meng from Chandler Asset Management. He provided a presentation about the changes of the City's investment policy and the investment portfolio performance as of June 30, 2025. The Committee discussed the changes of the policy, the portfolio performance and asked questions and recommended the following:

1. Add Commercial Paper as an allowable investment with the following conditions: (1) securities rated AAA; (2) portfolio limit of a maximum of

Budget Advisory Committee Minutes September 16, 2025 Page **2** of **2**

20% invested in commercial paper and (3) maximum limit of 270 days for maturity;

- 2. No single agency callable securities;
- 3. Include FDIC limits for certificates of deposit; and
- 4. No rating of securities lower than AA to be purchased.

6. Future Agenda Items

- 6.1 Pension Trust Section 115 Update
- 6.2 Sewer Fees & Update Plans
- 6.3 FY24/25 Preliminary Year-End General Fund Financial Update
- 6.4 FY25/26 First Quarter General Fun Financial Update
- 6.5 General Fund for Capital Projects

7. Announcements / Member Comments

7.1 Next Meeting – November 18, 2025, 2:00 p.m.

8. Adjournment

The meeting adjourned at 4:06 p.m.

Agenda Item 6.1
Pension Trust – Section 115 Update



CITY OF EMERYVILLE

PARS 115 Trust – Pension Rate Stabilization Program November 13, 2025

CONTACTS



pfm asset management

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Senior Portfolio Manager

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Alexandra Irving

Client Services Coordinator

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PFM Asset Management is a division of U.S. Bancorp Asset Management, Inc. See additional disclosures at the end of this presentation



Trust Administrator & Consultant*



PUBLIC AGENCY

RETIREMENT SERVICES •

- Serves as record-keeper, consultant, and central point of contact
- Sub-trust accounting
- Coordinates all agency services
- Monitors plan compliance (IRS/GASB/State Government Code)
- Processes contributions/disbursements
- · Hands-on, dedicated support teams

2,000+

750_{K+}

\$9.8_{B+}

Years of Experience (1984-2025)

Plans under Administration **Public Agency** Clients

115 Trust Clients

Plan Participants

Assets under Administration

Trustee



- 5th largest commercial bank and one of the nation's largest trustees for Section 115 trusts
- Safeguard plan assets
- · Oversight protection as plan fiduciary
- Custodian of assets

Years of Experience (1863-2025)

Assets under Administration

Investment Manager

pfm asset management

- A division of U.S. Bancorp Asset Management, Inc.
- Fixed income and multi asset portfolios
- Strategic blend and passive platform options
- Customized portfolios (with minimum asset level)

Years of Investment Experience (As of 6/30/2025)

\$256.3_B*

Assets under Management & Advisement

*As of June 30, 2025. Total assets under management for U.S. Bancorp Asset Management, Inc. were \$404.9 billion. Please see disclosures at the end of this presentation

^{*} See important information regarding PARS in the Disclaimer page at the end of the presentation.

SECTION 115 TRUST BACKGROUND

- Section 115 Trusts are used by local governments to fund essential governmental functions (i.e., pension benefits and retiree health care) into an irrevocable trust
- The PARS Trust received the first IRS Private Letter Ruling (PLR) in June 2015 to fund both OPEB and Pension Liabilities for a multiple-employer trust
- Any income derived from a Section 115 Trust is tax exempt
- Govt Code Section 53216.6 govern plan investments within the Trust
- Once contributions are placed into The PARS Trust, assets from the Trust can be used for specific benefit plan purposes including:
 - Reimbursing the City for PERS Contributions
 - Paying down specific CalPERS liabilities
 - Paying plan expenses (actuarial valuation or audit)



WHY PREFUND PENSION OBLIGATIONS?

1 Complete Local Control over Assets

Agency has complete control over assets, including contributions, disbursements and the timing, amount, and risk tolerance level of investments

Pension Rate Stabilization

Assets can be transferred to the retirement system at the Agency's direction, potentially reducing/eliminating large fluctuations in employer contribution amounts

3. Rainy Day Fund

Emergency source of funds when employer revenues are strained in difficult budgetary or economic times

Diversification 4.

Allows for investment flexibility and offers the potential for assets to earn greater returns than the general fund; spread the risk vs. sending additional money to CalPERS



SUMMARY OF AGENCY'S PENSION PLAN

Plan Type: IRC Section 115 Irrevocable Exclusive Benefit Trust

Trustee Approach: Discretionary

Plan Effective Date: May 1, 2018

Plan Administrator: City Manager

Current Investment Strategy: Custom Strategy - Moderately Conservative (Active); Individual Account

AS OF SEPTEMBER 30, 2025:

Initial Contribution: June 2018: \$2,425,000

Additional Contributions: \$7,275,000

Total Contributions: \$9,700,000

Disbursements: \$0

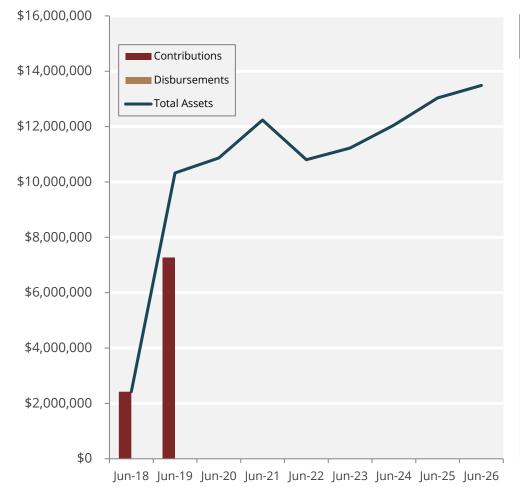
Net Investment Earnings: \$3,787,141

Account Balance: \$13,487,141



SUMMARY OF AGENCY'S PENSION PLAN

HISTORY OF CONTRIBUTIONS, DISBURSEMENTS, AND TOTAL ASSETS AS OF SEPTEMBER 30, 2025:



Year	Contributions	Disbursements	Total Assets
Jun-18*	\$2,425,000	\$0	\$2,423,749
Jun-19	\$7,275,000	\$0	\$10,322,341
Jun-20	\$0	\$0	\$10,866,472
Jun-21	\$0	\$0	\$12,237,291
Jun-22	\$0	\$0	\$10,805,404
Jun-23	\$0	\$0	\$11,226,862
Jun-24	\$0	\$0	\$12,052,505
Jun-25	\$0	\$0	\$13,035,415
Jun-26**	\$0	\$0	\$13,487,141

Plan Year Ending

*Plan Year Ending June 2018 is based on 1 month of activity **Plan Year Ending June 2026 is based on 3 months of activity



Balancest Assets

PENSION FUNDING STATUS

As of June 30, 2024, City of Emeryville's CalPERS pension plan is funded as follows*:

Combined Miscellaneous & Safety Groups *	Valuation as of June 30, 2023	Valuation as of June 30, 2024	Change
Actuarial Liability	\$218.2 M	\$226.9 M	4.0% 个
Assets	\$151.6 M	\$161.4 M	6.5% 个
Unfunded Liability	\$66.6 M	\$65.5 M	1.6% ↓
Funded Ratio	69.5%	71.1%	2.4% ↑
Employer Contribution Amount	\$7.3 M (FY 24-25)	\$8.1 M (FY 25-26)	10.7% 个
Employer Contribution Amount – Projected *		\$10.0 M (FY 31-32)	22.5% 个

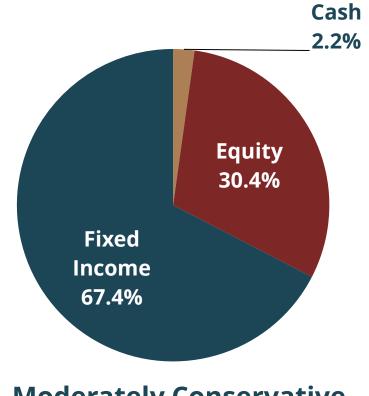
^{*} Data through 2031-32 from Agency's latest CalPERS actuarial valuation.



INVESTMENT REVIEW



Asset Type	Percentage %
Equity	30.4%
Fixed Income	67.4%
Cash	2.2%



Moderately Conservative Portfolio



pfm asset management

PARS/City of Emeryville 115

Investment Performance Review For the Quarter Ended September 30, 2025

Client Management Team

PFM Asset Management A division of U.S. Bancorp Asset Management, Inc.

Dennis S. Mullins, CFA, Sr. Institutional Client Portfolio Manager

1 California Street Suite 1000 San Francisco, CA 94111

43rd Floor Philadelphia, PA 19103

1735 Market Street

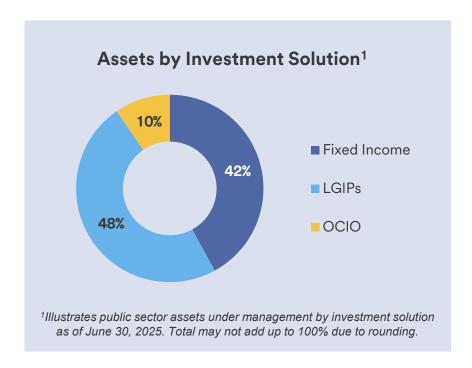
About PFM Asset Management*

Our Investment Solutions

- Outsourced Chief Investment Officer (OCIO): Multi-asset class portfolios for institutional investors
- Fixed Income: High-quality, short- and intermediate-term portfolios for operating funds, reserves, working capital, selfinsurance funds and bond proceeds
- Local Government Investment Pools (LGIPs): services for programs with options ranging from fully liquid cash management to a fixed-rate, fixed-term investment
- Specialized Solutions: Arbitrage rebate, escrow restructuring, bond proceeds investments, structured investments

40+ years of experience in the public sector**

\$177.5b in public sector assets under management**





^{*}A division of U.S. Bancorp Asset Management, Inc.

^{**}As of June 30, 2025. Public sector includes government, pool, and TERM. Total assets under management for U.S. Bancorp Asset Management, Inc. were \$404.9 billion.

Financial Markets & Investment Strategy Review

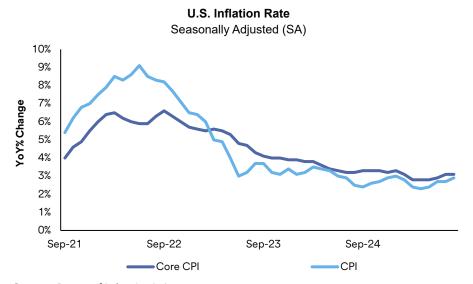
Index or Average Name	QTD	YTD	One Year	Three Year	Five Year	Seven Year	Ten Year
DOMESTIC EQUITY							
S&P 500 (TR)	8.12%	14.83%	17.60%	24.91%	16.46%	14.44%	15.29%
Russell 3000	8.18%	14.40%	17.41%	24.09%	15.73%	13.70%	14.70%
Russell 1000 Growth	10.51%	17.24%	25.53%	31.58%	17.56%	18.09%	18.81%
Russell 1000	7.99%	14.60%	17.75%	24.61%	15.98%	14.17%	15.02%
Russell 1000 Value	5.33%	11.65%	9.44%	16.95%	13.87%	9.52%	10.71%
Russell Midcap	5.33%	10.42%	11.11%	17.67%	12.65%	10.06%	11.38%
Russell Midcap Growth	2.78%	12.84%	22.02%	22.82%	11.25%	11.99%	13.36%
Russell Midcap Value	6.18%	9.50%	7.58%	15.50%	13.66%	8.64%	9.95%
Russell 2000 Growth	12.19%	11.65%	13.56%	16.67%	8.41%	6.61%	9.90%
Russell 2000	12.39%	10.39%	10.76%	15.20%	11.55%	6.75%	9.76%
Russell 2000 Value	12.60%	9.04%	7.88%	13.55%	14.59%	6.39%	9.22%
INTERNATIONAL EQUITY							
MSCI EAFE	4.77%	25.14%	14.99%	21.68%	11.15%	7.71%	8.16%
MSCI AC World	7.62%	18.44%	17.27%	23.10%	13.54%	11.27%	11.90%
MSCI AC World ex USA	6.89%	26.02%	16.45%	20.65%	10.25%	7.48%	8.22%
MSCI AC World ex USA Small Cap	6.68%	25.54%	15.93%	19.34%	9.96%	7.16%	8.36%
MSCI EM (Emerging Markets)	10.64%	27.53%	17.32%	18.19%	7.01%	6.16%	7.98%
LISTED REAL ASSETS							
FTSE Nareit / Equity REITs - INV	4.77%	4.51%	-1.98%	10.79%	9.32%	6.10%	6.60%
MSCI US REIT INDEX	4.49%	3.75%	-2.88%	9.50%	8.03%	4.89%	5.31%
MSCI World Core Infrastructure	1.80%	15.48%	8.21%	11.33%	7.86%	7.46%	8.26%
FIXED INCOME							
Bloomberg U.S. Aggregate	2.03%	6.13%	2.88%	4.92%	-0.45%	2.06%	1.84%
Bloomberg U.S. Government/Credit	1.91%	5.93%	2.67%	4.87%	-0.61%	2.22%	1.99%
Bloomberg U.S. Intermediate Government/Credit	1.51%	5.70%	4.01%	5.17%	0.81%	2.61%	2.09%
Bloomberg U.S. Treasury (1-3 Y)	1.12%	3.99%	3.89%	4.35%	1.53%	2.24%	1.67%
ICE BofA U.S. High Yield	2.40%	7.06%	7.23%	10.96%	5.53%	5.17%	6.07%
Bloomberg Global Aggregate	0.60%	7.91%	2.40%	5.44%	-1.56%	0.79%	1.14%
CASH EQUIVALENT							
Bloomberg 3 Month T-Bill	1.08%	3.21%	4.43%	4.85%	3.03%	2.66%	2.11%

Source: Investment Metrics. Returns are expressed as percentages. Please refer to the last page of this document for important disclosures relating to this material.

Multi-Asset Class Management

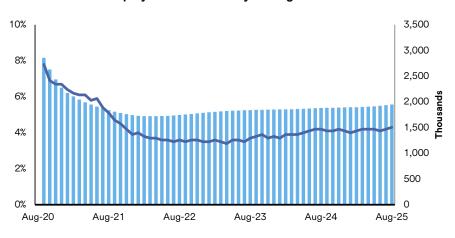
THE ECONOMY

- In the second quarter, U.S. real gross domestic product (GDP) grew at a seasonally
 adjusted annualized rate of 3.8%, marking the strongest growth since Q3 2023. This
 rebound in growth was supported by an uptick in consumer spending and business
 investment. While the data still points to some moderation in activity compared to
 last year, the slowdown may not be as severe as originally feared.
- The U.S. unemployment rate ticked up over the quarter, rising to 4.3% in August. The latest initial jobless claims ended the quarter slightly lower at 218.0k (for the week ending September 20) after an early September spike, while the outstanding claims also fell to approximately 1,926.0k signaling layoffs remain subdued despite broader signs of labor market cooling. The other side of the "low-hire, low-fire" environment can be seen in the duration of unemployment, with 25.7% of the job seekers experiencing unemployment for more than six months, the highest share since February 2022.
- Inflation accelerated in the third quarter. Headline inflation (CPI) grew at a year-over-year (YoY) rate of 2.9% in August, the highest rate since January, as prices of food and energy rose while core CPI, which excludes volatile food and energy, grew at 3.10% on an annual basis.



Source: Bureau of Labor Statistics.

U.S. Unemployment and Monthly Average Continued Claims



Source: Bloomberg.

8% 7% 7% 6% 3% 3% 1.7% 1.5% 1.2% 1.2% 1.2%

U.S. GDP Growth

Source: Bloomberg. Light blue bars indicate actual numbers; dark blue bars indicate forecasted estimates.

2022

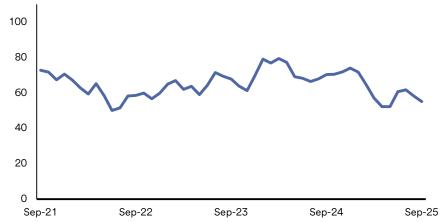
2021



WHAT WE'RE WATCHING

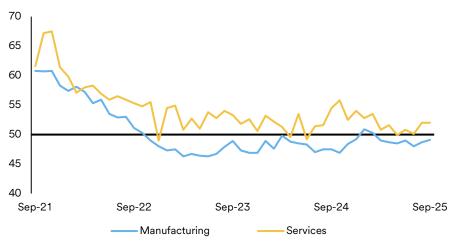
- The Federal Reserve (Fed) cut rates in the third quarter by a quarter percentage point, prompted by increasing weakness in the labor market. The Fed also signaled that two more quarter-percentage-point rate reductions are likely before the end of the year. However, with inflation above the 2% policy target, the Fed will be focused on balancing maximum employment and price stability. Outside of the U.S., the European Central Bank (ECB) which preceded the U.S. with cuts earlier in the year, held rates flat in the third quarter.
- U.S. consumer sentiment, as measured by the University of Michigan survey of
 consumers, fell during the third quarter as consumers continued to express concerns
 about the impact of high prices on personal finances. Consumer spending, which drives
 more than two-thirds of the economy, rose 0.6% month-over-month in August, supported
 by higher-income consumers benefiting from a strong wealth effect as equity markets
 continue to rise.
- Manufacturing in the U.S. remains challenged, with the ISM U.S. Manufacturing PMI reading coming in at 49.1 in September. This marked the seventh consecutive month of contraction as input prices remain elevated while demand is relatively weak. The threat of volatility stemming from trade and tariffs has mostly passed, though some trade agreement deadlines are set in Q4, which pose continued uncertainty for many countries and companies.

University of Michigan Consumer Sentiment



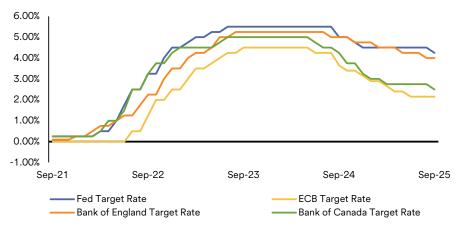
Source: Bloomberg.

U.S. ISM Manufacturing & Services PMI



Source: Bloomberg.

Global Central Bank Rates



Source: Bloomberg.

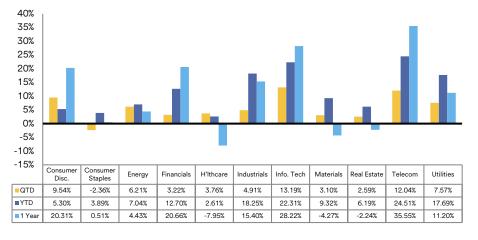
pfm asset management

DOMESTIC EQUITY

- The S&P 500 Index (S&P) posted an 8.1% return in the third quarter (of 2025).
 The Index has hit 23 new all-time closing highs and the year-to-date (YTD) return stands at 14.8%.
- Within the S&P, the performance varied greatly across sectors, with 10 of the 11 seeing positive returns. The best performing sectors were Information Technology (13.2%), Communication Services (12.0%), and Consumer Discretionary (9.5%). Real Estate saw a relatively weak return (2.6%) while only Consumer Staples saw a negative return (-2.4%).
- Positive returns were seen across all capitalizations with large caps, as represented by the Russell 1000 Index, returning 8.0% during the quarter while mid and small caps, as represented by the Russell Midcap and Russell 2000 indices returned 5.3% and 12.4% respectively. Small caps outperformed large caps over the quarter, and the Russell 2000 ended the quarter at an all-time high.
- According to FactSet Earnings Insight as of September 26, 2025, analysts are projecting earnings growth of 7.9% in Q3 2025, up from a prior estimate of 7.3% at the start of the quarter. This unusual upward revision (over the past 10 years estimates fell an average of 3.2% during the quarter) was led by the Information Technology sector as companies benefiting from artificial intelligence (AI) continued to have an outsized impact on the market. For calendar year 2025, analysts are projecting YoY earnings growth of 10.9%. If the projected earnings growth in Q3 is correct and comes to fruition, this will mark the ninth consecutive quarter of earnings growth for the index.
- At quarter end, the forward 12-month adjusted positive price-to-earnings (P/E) ratio (including only positive earnings results for consistency) for the S&P 500 is 27.4, which is above the 5-year average of 23.3. The Russell 2000 Index, which represents small cap stocks, had an adjusted positive forward P/E ratio of 21.2, also above its 5-year average of 17.7.

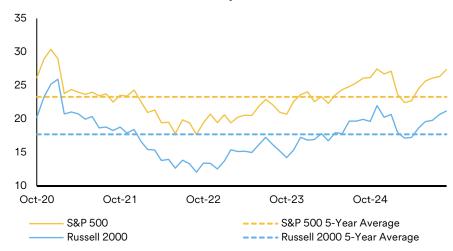
S&P 500 Index Performance by Sector

Periods Ended September 30, 2025



Source: Bloomberg.

P/E Ratios of Major Stock Indices*



Source: Bloomberg.

*P/E ratios are calculated based on one-year forward estimates and adjusted to include only positive earnings results for consistency.

pfm asset management

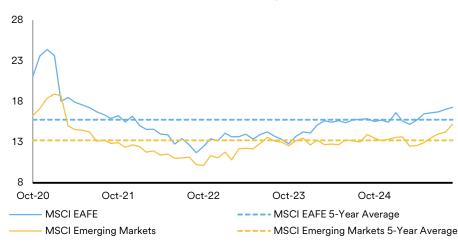
INTERNATIONAL EQUITY

- Markets outside of the United States, as measured by the MSCI ACWI ex-U.S.
 Index, cooled somewhat in the third quarter returning 6.9%, just over half of the previous quarter's strong returns.
- 10 of the 11 sectors posted positive returns for the quarter. The top performing sectors were Materials (15.1%), Information Technology (11.0%) and Consumer Discretionary (10.8%). The worst performers for the quarter were Healthcare (1.9%), Utilities (1.8%), and Consumer Staples (-0.6%).
- Developed ex-U.S. Markets, as represented by the MSCI EAFE Index, underperformed emerging markets (EM), as represented by the MSCI Emerging Market Index, returning 4.8% versus 10.6% for the quarter. Returns from all international indices are in U.S. Dollars (USD) and were positively impacted by the continued softness of the U.S. dollar.
- Of the five largest-weighted countries in the MSCI EAFE Index, the MSCI Japan (8.0%) and MSCI United Kingdom (5.9%) indices outperformed the overall EAFE index. The MSCI France (3.2%) and MSCI Switzerland (1.4%) indices underperformed while the MSCI Germany Index (-1.1%) was the only of the top five that saw negative returns.
- Of the five largest-weighted countries in EM, MSCI China (20.7%), MSCI Taiwan (14.3%), and MSCI Korea (12.8%) outperformed the MSCI Emerging Markets index, while MSCI Brazil (8.3%) and MSCI India (-7.6%) underperformed.
 Taiwan and Korea continued their streak of double-digit returns supported by semiconductor names positively impacted by the AI theme.
- Value stocks outperformed growth stocks for the quarter as represented by the broad benchmarks. The MSCI AC World ex-USA Growth Index returned 5.7%, while the MSCI AC World ex-USA Value Index returned 8.1%. Within EM, growth outperformed value, returning 12.0% versus 7.9%. Small caps, as represented by the MSCI ACWI ex-U.S. Small Cap Index posted a return of 6.7%.
- Non-U.S. equity valuations rose over the third quarter. Both sit slightly above long-term averages. As of quarter-end, the MSCI EAFE's Adjusted Positive Forward P/E stood at 17.3 versus a 5-year average of 15.7. MSCI EM ended the quarter with an Adjusted Positive Forward P/E ratio of 15.2, above its 5-year average of 13.2.

MSCI ACWI ex-U.S. Sectors Periods Ended September 30, 2025 50% 40% 30% 20% 10% 0% -10% Consumer Consumer Financials Healthcare Industrials Info Tech Materials Utilities Energy Telecom Disc. QTD 10.80% -0.60% 5.43% 6.14% 1.87% 4.94% 10.97% 15.14% 3.47% 10.15% 1.77% ■ YTD 18.49% 13.78% 16.98% 33.49% 8.11% 30.51% 26.60% 33.09% 18.67% 41.25% 26.53% ■1 Year 8.88% -0.31% 7.70% 29.71% -6.88% 21.26% 24.39% 10.21% 4.97% 31.66% 10.28%

Source: Bloomberg.

P/E Ratios of MSCI Equity Indices*



Source: Bloomberg.

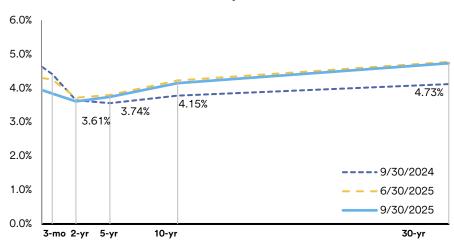
*P/E ratios are calculated based on one-year forward estimates and adjusted to include only positive earnings results for consistency.



FIXED INCOME

- The U.S. bond market, represented by the Bloomberg U.S. Aggregate Index, returned 2.0% during the third quarter.
- The Bloomberg U.S. Treasury Index closed the quarter returning 1.5%. As the Fed cut rates for the first time in September 2025 and guided two more rate cuts for the year, the yield curve flattened slightly as rates fell across the duration spectrum. 30-year Treasury yields fell to 4.7%, while the 2-year ended at 3.6%. Cash markets continued to provide higher yields than the 2-year Treasuries.
- Corporate credit saw positive returns across the quality spectrum for the
 quarter. The Investment Grade Bloomberg U.S. Corporate (IG Corp) Index
 returned 2.6% while High Yield bonds, as represented by the ICE BofA High
 Yield (HY) Index, returned 2.4%. Spreads tightened slightly over the quarter
 and are now below the 10-year average for both investment-grade and high
 yield. High profit margins, continued issuance, continued buybacks and
 ongoing mergers and acquisitions (M&A) activity points to positive corporate
 sentiment.
- The fixed-rate mortgage market, as measured by the Bloomberg U.S.
 Mortgage-Backed Securities (MBS) Index returned 2.4%. On the commercial
 side, the Bloomberg U.S. Agency CMBS Index returned 1.6% while the non agency CMBS Index posted a return of 1.9%.

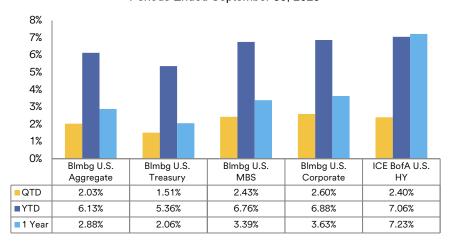
U.S. Treasury Yield Curve



Source: Bloomberg.

Returns for Fixed-Income Segments

Periods Ended September 30, 2025



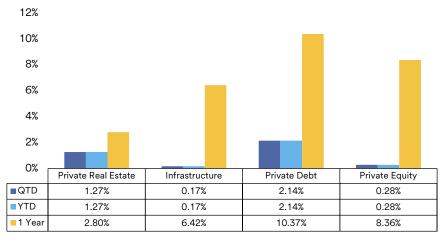
Source: Bloomberg.

pfm asset management

ALTERNATIVES

- Real estate investment trusts (REITs), as measured by the MSCI U.S. REITs Index, returned 4.8% in the third quarter (a reversal from negative returns in the second quarter) leading to a YTD return of 4.7%. Private real estate, as measured by the NCREIF Property Index, gained 1.27% in the first quarter of 2025. Q1 2025 marked the second quarter of positive total returns in two years as property value declines leveled off across most sectors. The Seniors Housing category was the top performer, returning 1.9%, while Hotels returned a marginally positive 0.5%.
- Listed infrastructure, as measured by the MSCI World Core Infrastructure Index, returned 1.8% in the third quarter, down from a 5.4% return in the prior quarter. By the end of Q2 2025, 39 private infrastructure funds raised \$104.0 billion, maintaining the brisk pace of Q1. Most of the capital went to funds larger than \$5 billion which seek to capitalize on rising AI demand. Infrastructure dry powder has fallen from the previous year and stands at \$377.8 billion as of the end of 2024. According to PitchBook, infrastructure funds posted a return of 0.2% in Q1 2025. The asset class has generated an annualized return of 11.1% for the five years ended Q1 2025.
- By the end of Q2 2025, 82 private debt funds raised \$114.2 billion, with fundraising now on pace for another strong year by historical standards. Private debt dry powder remains above the long-term average at \$542.7 billion as of the end of 2024; although over 50% has been outstanding for more than two years. According to PitchBook, private debt funds posted a return of 2.14% in Q1 2025. The asset class has generated an annualized return of 10.37% for the five years ended Q1 2025.
- As of Q2 2025, 252 private equity funds raised \$212.5 billion continuing the slower pace compared to the historical norms as constrained distributions hindered fundraising efforts. The bulk of the capital raised continues to flow to experienced managers raising capital for funds larger than \$1 billion. Global private equity dry powder, which accounts for the bulk of private capital dry powder, remains high at \$1.6 trillion as of the end of 2024. Recent private equity performance continues to feel the effects of higher borrowing costs and a slowdown in deal activity. According to PitchBook, private equity funds posted a return of 0.3% in Q1 2025. The asset class has generated an annualized return of 18.29% for the five years ended Q1 2025.

Returns for Private Capital Assets



Source: NCREIF. PitchBook.

As of March 31, 2025, the most recent period for which all index data is available.

Private Capital Fundraising & Dry Powder



Sources: Pitchbook.

^{*} Total capital raised in 2025 as of June 30, 2025 - most recent period for which ALL fundraising data is available.

^{**} Cumulative dry powder and total AUM as of December 31, 2024.

^{***} Excluding open-end, evergreen fund vehicles.



Factors to Consider Over the Next 6-12 Months

Monetary Policy (Global):



- The Fed cut rates by 25 bps in September citing rising downside risks to employment despite inflation remaining above its 2% target. Further rate cuts expected in 2025 and 2026.
- Major central banks have already eased (ECB and BOE) or are in the process of further easing (U.S. and Canada) except for the BOJ.

Economic Growth (Global):



- Resilient U.S. growth driven by robust consumer spending and elevated business investment despite growing softness in the labor market.
- Trade tensions, elevated tariffs and a prolonged U.S. government shutdown remain key downside risks, while Al driven investment and fiscal support in some regions provide partial offsets.

Inflation (U.S.):



- Inflation accelerated in Q3 led by rising goods prices and sticky services costs, keeping core inflation closer to 3%, well above the Fed's 2% target – a consideration for further rate cuts.
- Fed Chair Powell noted tariffs have begun to push up goods prices in some categories, but the base case is for these effects to be short-lived.

Financial Conditions (U.S.):



- Financial conditions eased as tariff announcements were digested, renewing market confidence which resulted in equities reaching new all-time highs and credit spreads tightening to historical lows.
- Financial conditions expected to remain tailwind as monetary policy eases.

Consumer Spending (U.S.):



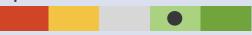
- Slower nominal wage growth combined with higher inflation has eroded real purchasing power.
 However, consumer activity remained resilient, driven by spending from higher income households.
- Further labor market softness, a significant correction in the equity market or higher passthrough of tariffs to goods prices remain the largest threats to consumer spending.

Labor Markets (U.S.):



- Labor market conditions continued to cool with net new job creation nearing zero while being concentrated in just a few service sectors.
 Continued weakening can have impact on consumption.
- Despite some signs of cooling, the layoff rate remains low and points towards employers adopting a "no hire, no fire" approach.

Corporate Fundamentals:



- Earnings growth expectations are positive across global equities, but expectations within U.S. positively impacted by AI spending tailwinds.
- In the U.S., capex deduction changes and rate cuts are positives while tariff/cost pressure impact on both earnings growth expectations and profit margins needs attention.

Valuations:



- U.S. equities and credit markets trade at valuations that are expensive relative to their history.
- Resilient growth, AI related spending tailwinds and higher profit margins are supportive of the current valuations while inflation and tariff risks are not fully reflected in the current valuations.

Political/Policy Risks:



- Reconciliation bill passage, ongoing trade deals, peace progress on Israel-Hamas conflict are positives on policy front.
- Prolonged U.S. government shutdown, legal challenges to tariffs and possibility of further tariffs, Russia-Ukraine conflict are negatives.

Current outlook

Outlook one quarter ago

Stance Unfavorable to Risk Assets

Negative Slightly Negative

Neutral

Slightly Positive Positive

Stance Favorable to Risk Assets

Statements and opinions expressed about the next 6-12 months were developed based on our independent research with information obtained from Bloomberg. The views expressed within this material constitute the perspective and judgment of PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc., at the time of distribution (September 30, 2025) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, we cannot quarantee its accuracy, completeness, or suitability.

Long-Term Strategic Approach to Private Capital/Alternatives

Sub-Asset Class	Long-Term Strategic View	Recent Trends
Private Equity	Provides attractive returns with lower correlations to public market equities due to their ability to invest in early-stage growth companies or ability to turnaround a struggling firm.	 Higher interest rates and economic uncertainty continue to be headwinds leading to an overall decline in activity across the board relative to long term measures. Buyout returns improved and number of transactions increased YTD 2025, although fewer transactions in venture capital. Venture capital deals are increasingly focused on artificial intelligence and defense. Current environment favors secondaries and co-investments over venture capital and growth investing strategies, although IPO deals and valuations have increased pointing to potential turnaround in VC markets.
Private Debt	Provides higher returns than the public market debt due to the ability to customize terms and floating rate structure of most notes.	 Less leveraged buyout transactions, lower leverage levels for private companies, and increased competition has led to spread compression. Higher interest rates are creating attractive credit opportunities in higher risk/return areas of the market. Growing interest in asset backed, consumer sector and real estate backed debt.
Real Assets Real Estate Infrastructure	Provides exposure to inflation sensitive assets that typically generate returns from a combination of capital appreciation and income generation.	 Real Estate: Real Estate returns improved in YTD 2025 and transactions volume increased; however high interest rates and tight lending standards hinder further recovery. Property value declines are leveling off, suggesting new opportunities. Infrastructure: Infrastructure returns improved in YTD 2025, with increased adoption of Al driving demand for data centers, power generation and transmission capabilities while decarbonization trend is driving demand for clean energy infrastructure.
Diversifying Assets Hedge Funds	Expected to lower the volatility and correlation within portfolios while providing access to esoteric strategies.	 Hedge funds generated positive returns YTD 2025 particularly across global and long/short equity, as well as global bonds. Overall performance across strategies is lower than historical, while correlations to 60/40 stock bond portfolios have increased. Hedge funds continue to provide relative stability to dampen overall portfolio volatility.

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Investment Strategy Overview

Asset Class	Our Q4 2025 Investment Outlook	Comments
U.S. Equities	O-+0	 Equity market rally on the back of trade deals led us to maintain neutral positioning through Q3 unwinding defensive stance taken in Q2. Looking ahead, we remain neutral at a time when easing monetary and fiscal policies and strong corporate earnings are positives while higher
Large-Caps	•	inflation, softening labor market, tariff/trade tensions (effective tariff rate currently at ~20%) and elevated valuations lead to some caution. • Small-caps have been rallying recently in anticipation of Fed rate cuts, higher liquidity and improving sentiment, reaching their all time high at
Small-Caps	•	the end of Q3. We expect to remain neutral until we see some recovery across employment and manufacturing indicators.
Non-U.S. Equities	O-+•	 International equities have posted strong returns this year. Valuations are attractive relative to U.S. equities, but multiples have continued to creep higher this year as earnings growth has not kept the pace.
Developed Markets		 Across Europe and China, we believe that there are structural/geopolitical issues that need to be addressed for long-term sustained outperformance.
Emerging Markets		 Fed rate cuts, weaker USD, improved sentiment and continued stimulus in China led to strong performance for EM equities but tariff driven uncertainty remains in place.
Fixed Income	•	 Fed cut rates by 25 bps in September for the first time in 2025 and provided guidance for two more rate cuts this year. Yield curve has steepened in anticipation of the rate cuts. We expect long
Core Bonds	•	term rates to be range-bound due to inflation expectations and fiscal debt concerns.
Investment Grade Credit	•	 We remain duration neutral at this time. Absolute yield levels look attractive even as credit spreads are closer to historical lows. We are neutral to credit sectors at this time given the tighter spreads even as
High Yield Credit	•	corporate fundamentals remain strong.
Diversifying Assets		REIT performance has been sensitive to the long-term yields and have recently shown recovery in performance. Rate cuts and period of slow but
Listed Real Estate	•	continued growth are expected to be tailwinds. Improving AI sentiment bodes well for data center buildout and utilities
Listed Global Infrastructure		are long-term tailwinds for listed infrastructure.
Current outlook Outloo	k one quarter ago	NegativeSlightly NegativeNeutralSlightly PositivePositive

The view expressed within this material constitute the perspective and judgment of PFM Asset Management, a division of U.S. Bancorp Asset Management, Inc., at the time of distribution (September 30, 2025) and are subject to change.



Sources

Factset

https://www.bea.gov/sites/default/files/2024-12/gdp3g24-3rd-fax.pdf

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http://www.sca.isr.umich.edu/

NCREIF

PitchBook

Cliffwater

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Plan Performance Summary

Asset Allocation & Performance

	Allocati	on	Performance(%)								
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Total Portfolio	13,486,068	100.00	3.58	9.04	6.85	9.91	4.40	5.28	N/A	5.34	07/01/2018
Blended Benchmark			3.60	8.51	6.84	9.92	4.49	5.19	N/A	5.24	
Domestic Equity	2,491,474	18.47	8.09	14.30	17.32	23.29	15.42	12.56	N/A	13.06	07/01/2018
Russell 3000 Index			8.18	14.40	17.41	24.12	15.74	13.71	14.71	14.29	
Columbia Contrarian Core Inst3	520,837	3.86	7.71	14.52	17.26	25.78	16.73	14.85	14.97	21.80	02/01/2024
S&P 500			8.12	14.83	17.60	24.94	16.47	14.45	15.30	22.99	
Putnam Core Equity Fund Y	222,377	1.65	8.26	13.22	15.98	25.92	18.24	15.00	15.64	15.98	10/01/2024
Schwab US Large-Cap ETF	1,604,765	11.90	8.04	14.73	17.95	24.89	16.04	14.28	15.13	17.95	10/01/2024
S&P 500			8.12	14.83	17.60	24.94	16.47	14.45	15.30	17.60	
Undisc Managers Behavioral Val R6	83,264	0.62	5.31	2.60	2.27	13.85	19.84	8.37	10.47	9.12	02/01/2024
Russell 2000 Value Index			12.60	9.04	7.88	13.56	14.59	6.40	9.23	13.46	
Russell 2000 Index			12.39	10.39	10.76	15.21	11.56	6.76	9.77	16.02	
Columbia Small Cap Growth Inst3	33,265	0.25	14.20	16.75	21.42	23.81	7.80	11.96	14.87	21.42	10/01/2024
Russell 2000 Growth Index			12.19	11.65	13.56	16.68	8.41	6.62	9.90	13.56	
Russell 2000 Index			12.39	10.39	10.76	15.21	11.56	6.76	9.77	10.76	
Emerald Growth Institutional	26,967	0.20	17.99	24.36	27.59	23.39	11.99	9.81	11.80	29.42	02/01/2024
Russell 2000 Growth Index			12.19	11.65	13.56	16.68	8.41	6.62	9.90	18.57	
Russell 2000 Index			12.39	10.39	10.76	15.21	11.56	6.76	9.77	16.02	
International Equity	1,223,391	9.07	5.65	24.52	14.65	19.21	9.30	7.31	N/A	7.09	07/01/2018
MSCI AC World ex USA (Net)			6.89	26.02	16.45	20.67	10.26	7.49	8.23	7.33	
MFS International Growth R6	179,360	1.33	3.49	19.50	10.47	19.69	9.30	8.93	10.28	17.89	02/01/2024
MSCI AC World ex USA (Net)			6.89	26.02	16.45	20.67	10.26	7.49	8.23	19.37	
Fidelity International Index	491,188	3.64	4.62	26.17	15.60	22.34	11.38	7.97	8.34	18.80	07/01/2024
MSCI EAFE (net)			4.77	25.14	14.99	21.70	11.15	7.71	8.17	18.27	
Goldman Sachs GQG Ptnrs Intl Opportunities	175,967	1.30	0.35	16.26	5.19	19.33	9.40	10.47	N/A	4.28	07/01/2024
MSCI AC World ex USA (Net)			6.89	26.02	16.45	20.67	10.26	7.49	8.23	20.18	
Fidelity Emerging Markets Index Fund	376,877	2.79	10.65	28.11	18.64	18.05	6.64	5.94	7.72	9.21	08/01/2025
MSCI EM (net)			10.64	27.53	17.32	18.21	7.02	6.17	7.99	8.53	

Returns are gross of investment advisory fees and net of mutual fund fees. Returns are expressed as percentages and for periods over one year are annualized. Asset class level returns may vary from individual underlying manager returns due to cash flows. Total Portfolio returns prior to 1/1/2024 were provided by previous Advisor and believed to be accurate and reliable. Returns for January 2024 were calculated by the legacy performance system of previous Advisor and believed to be accurate and reliable.

Asset Allocation & Performance

	Allocati	on	Performance(%)								
	Market Value (\$)	%	1 Quarter	Year To Date	1 Year	3 Years	5 Years	7 Years	10 Years	Since Inception	Inception Date
Other Growth	391,160	2.90	2.14	11.07	3.56	10.38	7.69	N/A	N/A	4.20	01/01/2020
Cohen & Steers Inst Realty Shares	190,435	1.41	1.24	5.81	-3.28	9.54	8.10	7.36	7.57	10.95	06/01/2024
MSCI US REIT Index			4.81	4.72	-1.69	10.87	9.30	6.14	6.61	12.82	
Lazard Global Listed Infrastructure Inst	102,952	0.76	1.80	17.99	15.63	15.26	11.65	9.19	9.72	15.63	10/01/2024
MSCI World Core Infrastructure Index (Net)			1.80	15.48	8.21	11.34	7.86	7.47	8.27	8.21	
NYLI CBRE Global Infrastructure	97,773	0.72	4.33	15.37	9.13	12.54	8.95	8.06	8.69	14.46	06/01/2024
MSCI World Core Infrastructure Index (Net)			1.80	15.48	8.21	11.34	7.86	7.47	8.27	15.52	
Fixed Income	9,089,577	67.40	2.17	6.44	3.47	5.39	0.39	2.59	N/A	2.52	07/01/2018
Blmbg. U.S. Aggregate			2.03	6.13	2.88	4.93	-0.45	2.06	1.84	1.99	
PFMAM - Core Fixed Income	8,687,298	64.42	2.19	6.48	3.35	N/A	N/A	N/A	N/A	5.14	02/01/2024
Blmbg. U.S. Aggregate			2.03	6.13	2.88	4.93	-0.45	2.06	1.84	4.58	
NYLI MacKay High Yield Corp Bond Fund	402,279	2.98	1.85	5.76	5.97	9.67	5.29	5.08	5.82	7.49	04/01/2024
ICE BofA US High Yield Index			2.40	7.06	7.23	10.97	5.53	5.18	6.07	9.20	
Cash Equivalent	290,467	2.15	1.06	3.22	4.42	4.66	2.91	2.49	N/A	2.47	07/01/2018
ICE BofA 3 Month U.S. T-Bill			1.08	3.17	4.38	4.77	2.98	2.62	2.08	2.60	
First American Government Obligation - X	290,467	2.15	1.06	3.22	4.42	4.78	2.98	2.56	N/A	4.78	02/01/2024
ICE BofA 3 Month U.S. T-Bill			1.08	3.17	4.38	4.77	2.98	2.62	2.08	4.80	

Calendar Year Comparative Performance

					Perforn	nance(%)				
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Total Portfolio	6.62	10.39	-13.41	5.27	10.59	14.71	N/A	N/A	N/A	N/A
Blended Benchmark	6.79	10.29	-12.35	5.50	9.89	13.55	N/A	N/A	N/A	N/A
Domestic Equity	21.94	25.38	-18.63	22.70	19.62	29.32	N/A	N/A	N/A	N/A
Russell 3000 Index	23.81	25.96	-19.21	25.66	20.89	31.02	-5.24	21.13	12.74	0.48
Columbia Contrarian Core Inst3	23.51	32.21	-18.45	24.45	22.44	33.08	-8.81	21.89	8.77	3.25
Putnam Core Equity Fund Y	26.47	27.99	-15.87	30.75	17.66	32.50	-7.91	24.01	13.58	-2.89
Schwab US Large-Cap ETF	24.91	26.87	-19.45	26.75	20.90	31.40	-4.53	21.92	11.77	1.02
S&P 500	25.02	26.29	-18.11	28.71	18.40	31.49	-4.38	21.83	11.96	1.38
Undisc Managers Behavioral Val R6	10.35	14.57	-1.10	34.50	3.62	23.34	-15.20	13.53	20.97	3.52
Russell 2000 Value Index	8.05	14.65	-14.48	28.27	4.63	22.39	-12.86	7.84	31.74	-7.47
Russell 2000 Index	11.54	16.93	-20.44	14.82	19.96	25.53	-11.01	14.65	21.31	-4.41
Columbia Small Cap Growth Inst3	24.45	26.39	-36.51	-2.54	70.41	41.18	-1.92	28.94	13.00	4.19
Emerald Growth Institutional	19.41	19.06	-24.50	4.04	38.85	28.70	-11.57	28.11	10.89	1.24
Russell 2000 Growth Index	15.15	18.66	-26.36	2.83	34.63	28.48	-9.31	22.17	11.32	-1.38
Russell 2000 Index	11.54	16.93	-20.44	14.82	19.96	25.53	-11.01	14.65	21.31	-4.41
International Equity	4.16	14.10	-15.70	5.17	14.07	23.75	N/A	N/A	N/A	N/A
MSCI AC World ex USA (Net)	5.53	15.62	-16.00	7.82	10.65	21.51	-14.20	27.19	4.50	-5.66
MFS International Growth R6	9.24	14.96	-15.02	9.65	15.82	27.31	-8.79	32.58	2.79	0.40
MSCI AC World ex USA (Net)	5.53	15.62	-16.00	7.82	10.65	21.51	-14.20	27.19	4.50	-5.66
Fidelity International Index	3.71	18.31	-14.24	11.45	8.17	22.00	-13.52	25.38	1.34	-0.73
MSCI EAFE (net)	3.82	18.24	-14.45	11.26	7.82	22.01	-13.79	25.03	1.00	-0.81
Goldman Sachs GQG Ptnrs Intl Opportunities	5.99	21.25	-11.10	12.49	15.77	27.64	-6.04	31.76	N/A	N/A
MSCI AC World ex USA (Net)	5.53	15.62	-16.00	7.82	10.65	21.51	-14.20	27.19	4.50	-5.66
Fidelity Emerging Markets Index Fund	6.80	9.50	-20.07	-3.04	17.82	18.26	-14.63	37.65	11.26	-15.84
MSCI EM (net)	7.50	9.83	-20.09	-2.54	18.31	18.42	-14.57	37.28	11.19	-14.92

Calendar Year Comparative Performance

	Performance(%)									
	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Other Growth	3.65	11.79	-26.32	40.39	-4.83	N/A	N/A	N/A	N/A	N/A
Cohen & Steers Inst Realty Shares	6.24	12.72	-24.73	42.47	-2.57	33.01	-3.99	7.45	5.91	5.23
MSCI US REIT Index	8.75	13.74	-24.51	43.06	-7.57	25.84	-4.57	5.07	8.60	2.52
Lazard Global Listed Infrastructure Inst	6.71	10.89	-1.30	19.87	-4.48	22.26	-3.73	20.80	9.30	9.30
NYLI CBRE Global Infrastructure	7.68	3.96	-6.08	15.22	1.17	28.46	-6.56	20.48	10.13	-4.89
MSCI World Core Infrastructure Index (Net)	5.73	4.01	-7.93	17.13	-0.80	26.64	-2.66	19.25	10.96	-9.89
Fixed Income	2.34	5.75	-11.92	-0.71	7.19	9.34	N/A	N/A	N/A	N/A
Blmbg. U.S. Aggregate	1.25	5.53	-13.01	-1.55	7.51	8.72	0.01	3.54	2.65	0.55
PFMAM - Core Fixed Income	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Blmbg. U.S. Aggregate	1.25	5.53	-13.01	-1.55	7.51	8.72	0.01	3.54	2.65	0.55
NYLI MacKay High Yield Corp Bond Fund	7.14	11.97	-7.81	5.35	5.28	13.03	-1.34	6.79	15.99	-1.44
ICE BofA US High Yield Index	8.20	13.46	-11.22	5.36	6.17	14.41	-2.27	7.48	17.49	-4.64
Cash Equivalent	4.85	5.04	1.49	0.02	0.35	2.07	N/A	N/A	N/A	N/A
ICE BofA 3 Month U.S. T-Bill	5.25	5.02	1.46	0.05	0.67	2.28	1.87	0.86	0.33	0.05
First American Government Obligation - X	5.19	5.00	1.54	0.03	0.40	2.12	1.74	0.79	N/A	N/A
ICE BofA 3 Month U.S. T-Bill	5.25	5.02	1.46	0.05	0.67	2.28	1.87	0.86	0.33	0.05

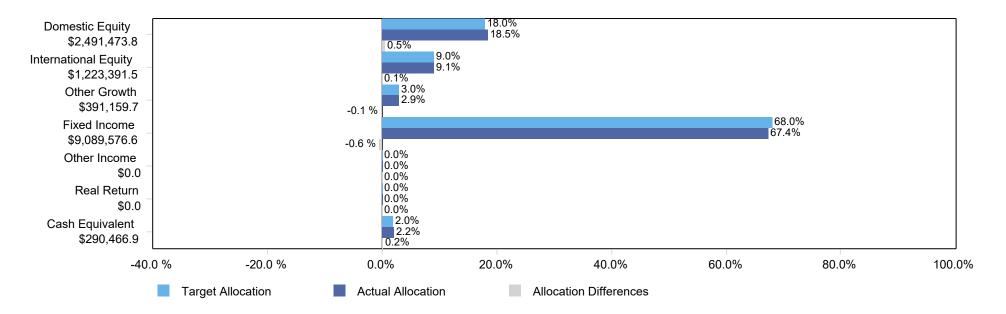
Account Reconciliation

QTR	Market Value As of 07/01/2025	Net Flows	Return On Investment	Market Value As of 09/30/2025
Total Portfolio	13,036,123	(16,632)	466,577	13,486,068

YTD				
	Market Value As of 01/01/2025	Net Flows	Return On Investment	Market Value As of 09/30/2025
Total Portfolio	12,414,552	(48,935)	1,120,451	13,486,068

Asset Allocation Compliance - Total Portfolio

	Asset Allocation (%)	Target Allocation (%)	Minimum Allocation (%)	Maximum Allocation (%)	Differences (%)
Total Portfolio	100.0	100.0	N/A	N/A	0.0
Domestic Equity	18.5	18.0	5.0	39.0	0.5
International Equity	9.1	9.0	1.0	15.0	0.1
Other Growth	2.9	3.0	0.0	12.0	-0.1
Fixed Income	67.4	68.0	40.0	80.0	-0.6
Other Income	0.0	0.0	0.0	10.0	0.0
Real Return	0.0	0.0	0.0	10.0	0.0
Cash Equivalent	2.2	2.0	0.0	20.0	0.2



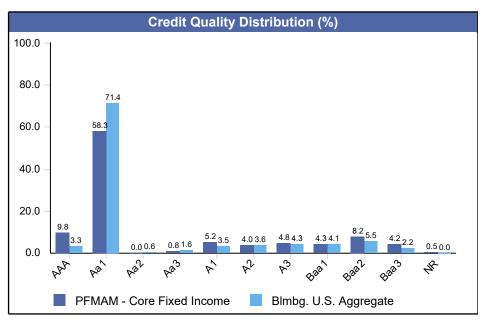
Historical Hybrid Composition - Blended Benchmark

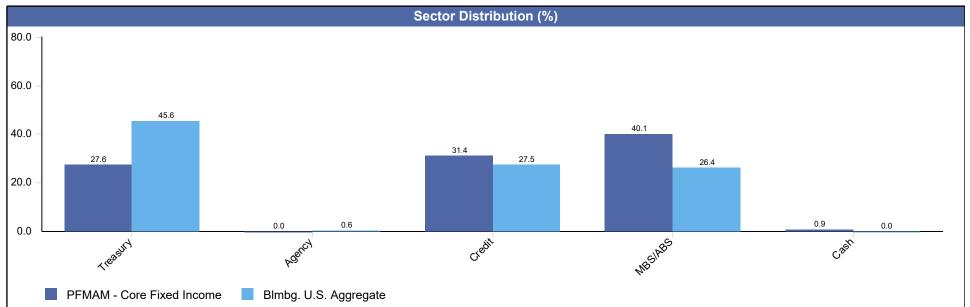
Allocation Mandate	Weight (%)
Aug-2025	
Russell 3000 Index	18.0
MSCI AC World ex USA (Net)	9.0
50% MSCI US REIT / 50% MSCI World Core Infrastructure (net)	3.0
92.5% Bloomberg US Aggregate / 7.5% ICE BofA High Yield	68.0
90 Day U.S. Treasury Bill	2.0
Jul-2018	
PARS Moderately Conservative	100.0

Fixed Income Overview

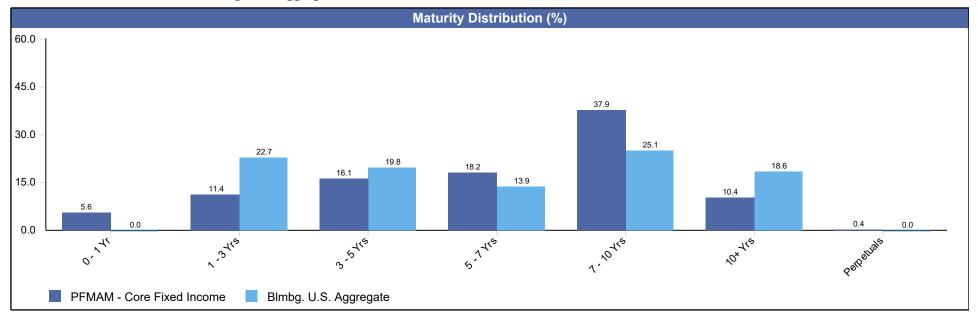
PFMAM - Core Fixed Income vs. Blmbg. U.S. Aggregate

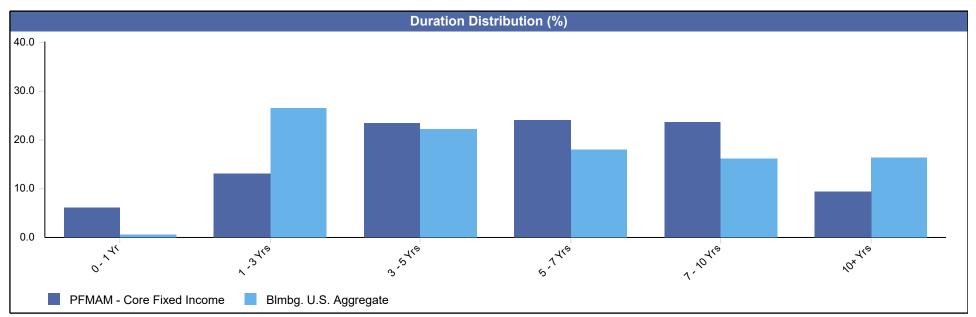
Po	rtfolio Characteristics	
	Portfolio	Benchmark
Effective Duration	5.97	6.04
Yield To Maturity (%)	4.60	4.30
Avg. Maturity	8.67	8.26
Coupon Rate (%)	4.18	3.60





PFMAM - Core Fixed Income vs. Blmbg. U.S. Aggregate





Appendix - Net of fees performance

Comparative Performance

	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	2024	2023	2022	2021	2020	2019
Total Portfolio	3.53	6.50	9.59	4.11	5.05	07/01/2018	6.32	10.08	-13.66	4.98	10.28	14.37

DISCLOSURE: Net of Fees: Represents all assets included in the calculation of the portfolio -- after the deduction of trust and asset management fees. Please refer to the applicable account fee schedule for additional information. This information is made available by U.S. Bank and is included at the request of the client. PFM Asset Management is a separate entity and is not responsible for and does not validate the accuracy of this information.

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Agenda Item 6.2
FY25-27 General Fund for Capital Projects



MEMORANDUM

DATE: November 18, 2025

TO: Budget Advisory Committee

FROM: Sharon Friedrichsen, Finance Director

SUBJECT: FY25-27 General Fund for Capital Projects

RECOMMENDATION

Staff recommend that the Budget Advisory Committee receive an informational report on the General Fund contribution to capital projects for Fiscal Years 2025-2027.

BACKGROUND

As part of the review of future agenda items during the October 9, 2025, Budget Advisory Committee, Vice-Chair Quittel requested information regarding the allocation of General Fund to capital projects. This report provides an overview of the General Capital Fund projects that were approved as part of the Fiscal Year 2025-2027 biennial budget, a summary of the historic transfers to the General Capital Fund and a recap of the change in funding policy approved by Council as part of the adopted budget.

DISCUSSION

FY 25-27 General Capital Fund Overview and Projects

The Fiscal Year 2025-26 adopted citywide budget is \$227.2 million, which includes \$142.1 million for operating expenses and \$85.1 million for capital expenditures. The General Fund makes up \$55.3 million of the total operating budget. The allocation from the residual property transfer tax for capital is recorded in Fund 475-General Capital Fund. This amount totals \$26.3 million and includes \$23 million in carryover or unspent funds from the prior years and \$3.3 million in new funding.

The list of approved projects in Fund 475 is included as Attachment A to this report. When combining carryover and new funding, the largest projects include the Corp Yard project (\$9.3 million), Art Center (\$5.5 million), Sustainable Streetscapes (\$2.7 million) and Fire Station 35/EOC Upgrade (\$1.1 million). Descriptions of these projects are included within the City's Capital Improvement Program for Fiscal Years 2023-4 to 2027-28 available at cipreport final large-copy 202408011941316687.pdf and updates to the CIP are also available at cip-project-updates-september-2025.pdf For some projects, Fund 457 is one of many funding sources and often used as a match requirement. Attachment B shows the total project cost by funding source for projects.

The citywide budget increases in Fiscal Year 2026-27 to \$147.7 million, although capital expenditures are reduced to just under \$5 million. General Fund operating expenses are \$56.1 million and \$1.4 million is allocated to Fund 475.

Transfers to Fund 475

City Council has historically allocated a percentage of the residual property tax related to the dissolvement of the Redevelopment Agency to capital needs. In June 2016, the City policy reduced the 75% allocation to Fund 475 to 50%, which was subsequently reduced to 22.5% effective Fiscal Year 2020-21. As shown in the table below, the five-year average has resulted in approximately \$1.4 million being allocated to Fund 475 each fiscal year.

		Fund 475
		General Capital
Property Tax	x Residual allocation to Fund 475	Improvement Fund
FY20-21	22.5% Property Tax Allocation	1,311,171
FY21-22	22.5% Property Tax Residual allocation	1,340,317
FY22-23	22.5% Property Tax Residual allocation	1,472,812
FY23-24	22.5% Property Tax Residual allocation	1,522,345
FY24-25	Revised policy-100% GF	-
	Five Year Total	5,646,644

It is important to note that Council revised this policy in March 2025 to allocate 100% of this tax to the General Fund to help mitigate the structural deficit within the General Fund. In addition, the FY25-27 approved projects within Fund 457 are funded by existing fund balance rather than a new allocation or appropriation of funds. As shown in Attachment A, fund balance is projected to be near depletion in Fiscal Year 2029-30.

In addition to the allocation of the residual property tax, other General Fund revenues have been allocated to capital and operating needs. The chart below shows recent transfers to capital needs.

Transfers	from General Fund to Capital Funds	Fund 475	Fund 670	Fund 251
		General Capital Improvement Fund	IT Fund	Urban Forestry Fee Fund
FY20-21	No capital transfers			
FY21-22	IT Funding-operating & capital (mostly operating)		1,000,000	
FY22-23	Reso 23-10 for CIP#15475015-40th St. Bridge Railing and Light Pole painting project.	844,038		
	IT Funding-operating & capital (mostly operating)		180,000	
FY23-24	Support tree program			1,000,000
FY24-25	No capital transfers			

FISCAL IMPACT

There is no fiscal impact associated with receiving this report.

FY 25-27 General Fund for CIP Budget Advisory Committee Meeting | November 18, 2025 Page 3 of 3

ATTACHMENTS

- Attachment A General Capital Fund #475 FY 25-27 Budget
- Attachment B Capital Improvement Project List





Purpose of Fund
The General Capital Fund includes projects funded with revenues transferred from the General Fund and Grants. These funds are not restricted for specific project types and categories.

		Capital Projects Carryover	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 Projection	2028-29 Projection	2029-30 Projection
ginning Ava	ilable Fund Balance		\$ 40,154,116	\$ 13,057,479	\$ 10,851,932	\$ 8,331,591	\$ 2,747,708
nual Activity	/						
Revenues							
Investmer	nt Earning	_	975,848	974,934	738,268	737,318	736,348
	_	_	975,848	974,934	738,268	737,318	736,348
Expenditure Operation							
Public W			1,298,579	1,332,182	1,379,109	1,418,100	1,450,946
		=	1,298,579	1,332,182	1,379,109	1,418,100	1,450,946
Capital P	rojects						
CF-01	Eastshore State Park/Powell Street Bioswale						
		\$ 99,734	100,000	-	-	-	-
CF-02	South Bayfront Bridge/Horton Landing Park						
		86,367	-	-	-	-	-
CF-05	Corporation Yard Improvements	9,297,930	-	-	-	-	-
CF-08	Art Center	5,544,369	-	-	-	-	-
CF-10	Hollis Street Fire Station/EOC Upgrade						
	(Station 35)	1,128,477	-	-	-	-	-
CF-12	Temescal Park Security Lighting and	5,440	-	-	-	-	-
CF-13	Horton Landing Park Expansion	27,380	-	-	-	-	-
CF-14	ADA Transition Plan	148,094	450,000	-	-	-	-
CF-15	Electric Vehicle Chargers for City Hall Parking						
05.47	Lot	14,000	-	-	-	-	-
CF-17	Climate Action Plan Implementation Fund	89,550	25,000	25,000	25,000	25,000	25,00
COF-01	Facility Resiliency Upgrade	51,410	150,000	-	-	-	-
ESI-01	Stormwater Management	551,367	500,000	25,000	25,000	25,000	25,00
ESI-02	Bridge Maintenance Program	789,187	800,000	50,000	50,000	50,000	50,00
ESI-05	New Fire Station Alert System	161,500	-	-	-	-	-
ESI-06	Olivia Cantas Estadas Baintina	-	175,000	175,000	175,000	175,000	175,000
FM-04	Civic Center Exterior Painting	390,043	-	-	-	-	-
PB-12	Greenway Crossings Safety Enhancemnt	25,091	-	-	-	-	-
PB-14 ST-04	San Pablo Avenue Mid-Block Cross Walk	(2,202)	-	-	-	-	-
31-04	Lumec Streetlight Pole Painting and LED Retrofit	352					
ST-11	Traffic Signal Modernization - Phase 1	5,358	-	-	-	-	_
ST-14	North Hollis Undergrounding District	500,000	_	_	_		_
T-10	Innovative Deployments to Enhance Arterial	300,000	_	_	-	_	_
1-10	(IDEA)	159	_	_	_	_	_
T-11	Traffic Signal Modernization - Phase 2	10,962	_	_	_	_	_
T-13	40th-San Pablo Transit Hub & 40th St	10,002					
	Reconstruction	497,517	_	_	_	_	-
SUT-01	Sustainable Streetscapes	1,873,778	830,000	830,000	830,000	830,000	830,00
SUT-02	ATP Studies	65,159	50,000	25,000	25,000	25,000	25,00
SUT-03	Traffic Signals and Street Lights	-	100,000	100,000	100,000	100,000	100,00
URG-01	Parks Projects	693,700	75,000	75,000	75,000	75,000	75,000
	Park Studies	50,000	-	-	-	-	-
URG-04	Urban Tree Planting Program	240,291	75,000	75,000	75,000	75,000	75,000
NEW	Radios - Encryption	653,294	-	-	-	-	-
		000,294	3,330,000	1,380,000	1,380,000	1,380,000	1,380,000
	Carryforward	\$ 22,998,306	22,998,306	_	_	_	_
	Transfers Out	, ,	445,600	468,300	499,500	3,523,100	542,400
		-	28,072,485	3,180,482	3,258,609	6,321,200	3,373,346
Net Annual	Activity	-	(27,096,637)	(2,205,547)	(2,520,341)	(5,583,883)	(2,636,997
AUL Ailliudi	notivity	_	(21,000,001)	(2,200,071)	(2,020,041)	(0,000,000)	(2,000,001





<u>Project</u>		<u>Fund</u>	Total Project <u>Cost</u>	Estimated Expenditures Through June 2025	Encumbrances and Budget Carryover at June 2025	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 <u>Projection</u>	2028-29 <u>Projection</u>	2029-30 <u>Projection</u>
Commu	nity Facil	ities								
COF-01	Facility	Resiliency Upgrades								
	650	Major Maintenance Fund	2,352,500	400,000	302,500	650,000	400,000	500,000	100,000	-
	475	General Capital Fund	309,630	100,000	51,410	150,000	-	-	-	-
			2,662,130	500,000	353,910	800,000	400,000	500,000	100,000	-
COF-02	Civic Co	enter Capital Repairs								
	650	Major Maintenance Fund	223,500	-	209,216	-	-	-	-	-
COE 03	Public /	Art Master Plan- Implem.								
COF-03	243	Pub Art	525,000	42,176	476,949	_	_	_	_	_
	240	T UD AIT	323,000	42,170	470,343					
CF-05	Corpora	ation Yard Improvements								
	475	General Capital Fund	9,547,000	-	9,297,930	-	-	-	-	-
	650	Major Maintenance Fund	1,900,000	-	1,880,789					<u> </u>
			11,447,000	-	11,178,719	-	-	-	-	-
CF-08	Art Cen	ter								
	101	General Fund	33,593	-	(0)	-	-	-	-	-
	225	General Plan Maintenance	77,972	-	(0)	-	-	-	-	-
	247	EPA Grant	230,630	-	-	-	-	-	-	-
	RDA	Former Redevelopment Agency	5,303,882	-	-	-	-	-	-	-
	473	Developer Contribution	1,425,000	-	1,423,775	-	-	-	-	-
	479	RDA Implementation Plan	3,800,000	-	3,800,000	-	-	-	-	-
	475	General Capital Fund Major Maintenance Fund	5,775,000	130,006	5,544,369	-	-	-	-	-
	650	Major Maintenance Fund	90,000 16,736,078	907 130,913	629 10,768,772			-	-	-
CF-10	Hollis S	treet Fire Station/EOC Upgrade								
	(Station									
	475	General Capital Fund	1,219,842	-	1,128,477	-	-	-	-	-
	473	Developer Contribution	1,497,500	-	1,497,500	-	-	-	-	-
	650	Major Maintenance Fund	300,000	-	300,000	-	-	-	-	-
			3,017,342	-	2,925,977	-	-	-	-	-
FM-01	Genera	Major Maintenance Program								
	205	CDBG	48,000	-	48,000	-	-	-	-	-
	650	Major Maintenance Fund	2,996,691	71,842	772,844	300,000	300,000	300,000	300,000	300,000
			3,044,691	71,842	820,844	300,000	300,000	300,000	300,000	300,000
FM-03	Civic Co	enter Carpet Replacement								
	650	Major Maintenance Fund	223,259	-	0	•	-	-	-	-
FM-04		enter Exterior Painting								
	650	Maj Maint	330,000	187,382	63,437	-	-	-	-	-
	475	Gen Cap	500,000 830,000	109,957 297,340	390,043 453,480	<u> </u>	<u> </u>	-	-	
FM 44	0 1-1-5		,	,	•					
FM-06		enter HVAC Upgrade	4 EEC 460	0.644	4 250 006					
	650	Major Maintenance Fund	1,556,462	9,614	1,359,086	-	-	-	-	-
M-01	Marina	Navigation Channel Maintenance								
		ng Program								
	495	Marina	1,735,332	-	820,791	50,000	50,000	50,000	50,000	50,000
	Subtota	II, Community Facilities	42,000,794	1,051,885	29,367,743	1,150,000	750,000	850,000	450,000	350,000
			_							





<u>Project</u>	<u>Fund</u>	Total Project <u>Cost</u>	Estimated Expenditures Through June 2025	Encumbrances and Budget Carryover at June 2025	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 Projection	2028-29 Projection	2029-30 Projection
Essentia	al Infrastructure								
ESI-01	Stormwater Management								
	475 Gen Cap	1,165,850	5,110	551,367	500,000	25,000	25,000	25,000	25,000
ESI-02	Bridge Maintenance Program								
	475 Gen Cap	1,800,000	10,813	789,187	800,000	50,000	50,000	50,000	50,000
	650 Maj Maint	50,000	-	50,000	-	-	-	-	-
	473 Developer Contb	55,000 1,905,000	10,813	55,000 894,187	800,000	50,000	50,000	50,000	50,000
ESI-03	Powell Street Sewer								
E31-03	511 Sewer	2,500,000	_	2,000,000	250,000	250,000	_	-	_
	495 Marina Fund	290,000	57,200	232,800	-	-	-	-	-
		2,790,000	57,200	2,232,800	250,000	250,000	-	-	-
ESI-04	Caltran HDS Units								
	254 Grant (Caltran)	2,000,000	-	2,000,000	-	-	-	-	-
ESI-05	New Fire Station Alert System								
201-00	475 Gen Cap	161,500	-	161,500	-			-	
ESI-06	Stormwater Regulatory Management								
	475 Gen Cap	875,000	-	-	175,000	175,000	175,000	175,000	175,000
CF-01	McLaughlin Eastshore State Park/Powell								
	Street Bioswale	000 000		00.704	400.000				
	475 General Capital Fund 254 Grant	200,000 400,000	-	99,734	100,000 400,000	-	-	-	-
	Unfunded	400,000	-	400,000	(400,000)	-	-	-	-
		600,000	-	499,734	100,000	-	-	-	-
CF-14	ADA Transition Plan								
	475 General Capital Fund	750,000	485	148,094	450,000	-	-	-	-
CF-17	Climate Action Blon Implementation								
GF-17	Climate Action Plan Implementation 475 General Capital Fund	275,000	31,000	89,550	25,000	25,000	25,000	25,000	25,000
FM-15	Rehab of City Facilities' Sewer Laterals	705 000	202.072	70.400	005.000	70.000	70.000		
	650 Major Maintenance Fund	735,000	280,279	79,486	225,000	70,000	70,000	-	
SS-01	Sanitary Sewer Rehabilitation Program								
	511 Sewer	4,380,000	11,629	599,913	50,000	50,000	50,000	50,000	50,000
ST-13	Large Trash Separator in Storm Drain Line								
	475 General Capital Fund 254 Grant	181,863	-	0	-	-	-	-	-
	254 Grant	680,000 861,863	-	890 890	-	-	-	-	-
ST-14	North Hollis Undergrounding District								
	475 General Capital Fund	500,000	-	500,000	-	-	-	-	-
	254 Grants - PG&E Rule 20A	1,000,000	-	-	1,000,000	-	-	-	-
	Unfunded	12,500,000	-	13,500,000	(1,000,000)	-	-	-	-
		14,000,000	-	14,000,000	-	-	-	-	-





Project	<u>Fund</u>	Total Project <u>Cost</u>	Estimated Expenditures Through June 2025	Encumbrances and Budget Carryover at June 2025	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 <u>Projection</u>	2028-29 <u>Projection</u>	2029-30 Projection
T-04	Quiet Zone at 65th, 66th, and 67th Street At-								
	Grade Crossings								
	475 General Capital Fund	3,057,845	278	(0)	-	-	-	-	-
	242 Meas BB - Streets and Roads	600,000	388	(16)	-	-	-	-	-
	250 Traffic Impact	521,344	21,347	(0)	-	-	-	-	-
	444 1999 Bonds PFA	105,910	-	4,148	-	-	-	-	-
	471 Ped Path Improvement 254 Grants ACTC Local match	180,000	-	(295 601)	-	-	-	-	-
	254 Grants SB1 TCEP Grant	1,800,000 4,200,000	12,109	(285,601) 356,099	-	-	-	_	-
	254 Grants CMA TIP Program	1,379,886	12,103	(68,583)	-	-	-	-	-
	20.	11,844,986	34,122	6,074	-	-	-	-	-
			•	·					
V-01	Vehicle Replacements and Purchases								
	660 Vehicle	8,855,942	664,555	87,130	554,000	644,000	3,055,000	650,000	611,000
	Subtotal, Essential Infrastructure	51,200,141	1,095,193	21,350,726	3,129,000	1,289,000	3,450,000	975,000	936,000
Informat	tion Technology								
INT-01	Applications & Development								
	670 IT	1,065,000	172,682	135,620	120,000	120,000	120,000	150,000	150,000
INT-02	Council Audio Visual Upgrade								
	670 IT	215,000	-	97,342	-	-	-	-	-
				,					
IT-01	IT Capital Replacements and Purchases 670 IT	0.450.007	475.000	207.052	475.000	475.000	475.000	200 000	200 000
	670 11	2,150,397	175,000	387,953	175,000	175,000	175,000	200,000	200,000
IT-05	Computer Aided Dispetch / Becard Maint								
11-05	Computer Aided Dispatch / Record Mgmt System (CAD/RMS)								
	670 IT	902,000	9,800	11,611	_	_	_	_	-
	475 Gen Cap Fund	20,000	-	-	-	_	-	_	-
		922,000	9,800	11,611	-	-	-	-	-
IT-06	Records Management System 670 IT	245 002		420.000					
	670 IT	315,893	-	138,926	-	-	-	-	-
NEW	Radios - Encryption								
	475 Gen Cap Fund	653,294	-	653,294	-	-	-	-	-
	Subtotal, Information Technology	5,321,584	357,481	1,424,745	295,000	295,000	295,000	350,000	350,000
	Castotal, illorination recliniciogy	0,021,004	307,401	1,727,170	230,000	233,000	230,000	000,000	330,000
Sustaina	able Transportation								
SUT-01	Sustainable Streetscapes								
	220 Gas Tax Fund	50,000	50,000	-	-	-	-	-	-
	221 RMRA	2,914,891	1,189,891	0	345,000	345,000	345,000	345,000	345,000
	238 Measure B-VLF	100,000	100,000	-	-	-	-	-	-
	240 Measure B	18,600	17,477		<u>-</u>	<u>-</u>			
	242 Measure BB	5,579,100	1,805,717	(0)	745,000	745,000	745,000	745,000	745,000
	250 Traffic Impact 254 Grants TFCA	1,360,048	858,264	180 000	-	-	-	-	-
	254 Grants TFCA 254 Grants TDA	180,000 30,000	-	180,000 30,000	-	-	-	-	-
	264 Measure BB B/P	646,300	237,321	(0)	80,000	80,000	80,000	80,000	80,000
	471 Ped Path Imp Fund	228,000	-	228,000	-	-	-	-	-
	475 Gen Cap Fund	7,911,483	1,802,649	1,873,778	830,000	830,000	830,000	830,000	830,000
	473 Developer Contb	2,090,732	1,500,000	475,708	-	-	-	-	-
	495 Marina	266,144	100,000	166,144	-	_	-	_	_
	495 Marina	21,375,298	7,661,319	2,953,630	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000





			Total Project	Estimated Expenditures Through	Encumbrances and Budget Carryover	2025-26	2026-27	2027-28	2028-29	2029-30
<u>Project</u>		<u>Fund</u>	Cost	June 2025	at June 2025	<u>Budget</u>	<u>Budget</u>	<u>Projection</u>	<u>Projection</u>	<u>Projection</u>
SUT-02	ATP Stu									
	475	Gen Cap Fund	285,000	69,841	65,159	50,000	25,000	25,000	25,000	25,000
	250	Traffic Impact	195,300 480,300	69,841	70,300 135,459	25,000 75,000	25,000 50,000	25,000 50,000	25,000 50,000	25,000 50,000
OUT 00	Tueffie C	ignals and Street Lights								
SUT-03	250	Traffic Impact	500,000	171,202	-	50,000	50,000	50,000	50,000	50,000
	475	Gen Cap	785,000	251,610	-	100,000	100,000	100,000	100,000	100,000
	220	Gas Tax	125,000	83,044	-	- 450,000	- 450 000	- 450 000	- 450 000	450.000
			1,410,000	505,856	-	150,000	150,000	150,000	150,000	150,000
SUT-04	The Loo		40.000.000			40.000.000				
		Unfunded Measure BB	12,000,000 317,316	28,439	- 223,877	12,000,000 65,000	-	-	-	-
		Weasure BB	12,317,316	28,439	223,877	12,065,000	-	-	-	-
SUT-05		eet Multimodal Project Phase 2: Bay								
	441	p Closure BAY/SM Cap Project Fund	1,072,000	_	-	1,072,000	_	-	_	_
		Unfunded	6,510,000	-	-	6,510,000	-	-	-	-
			7,582,000	-	-	7,582,000	-	•	-	-
M-03		Park and Powell Street Lighting								
	495	Marina -	2,065,717	853,351	163,979	-	-	-	-	-
ST-01	40th Stre	eet Bridge Railing Painting and Repair								
	475	General Capital Fund	195,000	-	-	-	-	-	-	-
ST-04	Lume 475	c Streetlight Pole Painting and LED General Capital Fund	2,868,731	-	352	-	-		-	
T-07	Paid Par	king and Transportation Demand								
	Manager 475	ment General Capital Fund	611,548		(0)					
	475 254	Grants - Meaure B	829,582	-	(0) 0	-	-	-	-	-
	204	<u> </u>	1,441,130	-	0	-	-	-	-	-
T-13	40th-Sar	n Pablo Transit Hub & 40th St								
1-10	254	MTC RM3 Funds	13,167,000	-	13,167,000	-	-	-	-	-
	242	Measure BB	154,501	1,853	131,540	-	-	-	-	-
	254	CalTran (allocation)	375,000	-	375,000	-	-	-	-	-
	254 254	Grant - ATP ST Grant Grant - AHSC	1,374,000 3,800,000	433,056	3,800,000	-	-	-	-	-
	254	Grant - ACTC CTP	2,000,000	1,059,056	(0)	-	-	-		-
	254	Grant-CIP 24 TFCA	172,000	-	172,000	-	-	-	-	-
	254	Grant-CIP 24 VRF	8,204,000	-	8,204,000	-	-	-	-	-
	254	Grant-Federal Earmark	850,000	-	850,000	-	-	-	-	-
	475	Gen Cap	597,517	100,000	497,517	-	-	-	-	-
	473 444	Developer Contb 1999 Rev Bonds	310,001	-	310,001	-	-	-	-	-
	444	1999 Nev Bolius	76,914 31,080,933	1,593,966	76,914 27,583,972	-	-	-	-	
	Subtotal	l, Sustainable Transportation	80,816,425	10,712,770	31,061,269	21,872,000	2,200,000	2,200,000	2,200,000	2,200,000
Urban G		<u>.</u>	00,010,120	10,112,110	01,001,200	,,	_,,	_,,	_,,	
	Parks Pr	roiects								
J.1.J-01	475	Gen Cap	1,093,800	25,000	693,700	75,000	75,000	75,000	75,000	75,000
	254	Grant PetSafe	25,000	-	25,000	-	-	-	-	-
	254	Prop 68 Grant	105,000		105,000	-	-	-	-	-
	237	Park/Rec Impact	1,706,000	1,705,635	365	-	-	-	-	-
	650 495	Maj Maint Marina	125,000 1,100,000	-	125,000 100,000	1,000,000	-	- -	<u>-</u>	-
		IVIGITIE	1,100,000	-	100,000	1,000,000	-	-	-	-





Project		<u>Fund</u>	Total Project <u>Cost</u>	Estimated Expenditures Through June 2025	Encumbrances and Budget Carryover at June 2025	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 Projection	2028-29 Projection	2029-30 Projection
URG-02	Park Stu 475	udies Gen Cap	50,000	_	50,000	_	_	_	_	_
		-								
URG-03	Northwe	est Linear Park Unfunded	3,700,000	-	3,700,000	-	-	-	-	
URG-04	Urban T	ree Planting Program								
	251	Urban Forrest	1,004,060	-	786,870	-	-	-	-	-
	495 475	Marina Gen Cap	700,000 645,980	30,689	350,000 240,291	350,000 75,000	- 75,000	75,000	75,000	- 75,000
			2,350,040	30,689	1,377,161	425,000	75,000	75,000	75,000	75,000
FM-13	254	endly Landcape for City Hall Grant - StopWaste	15,000	_	122	_	_	_	_	_
	650	Major Maintenance Fund	73,086	-	0	-	-	-	-	
			88,086	-	122	-	•	-	•	-
ST-09	Frontag	e Road Landscape Median Island								
	473	lnn)	100,000	-	100,000	-	-	-	-	-
	250	Traffic Impact	165,000	<u> </u>	165,000 265,000	-	-	-	-	-
			265,000	-	265,000	-	•	-	-	-
	Subtota	I, Urban Greening	10,607,926	1,761,324	6,441,348	1,500,000	150,000	150,000	150,000	150,000
Substan	itially Con	nplete Projects								
CF-02		Bayfront Bridge and Horton Landing								
	282 472	Prior RDA Funds Redevelopment	2,682,000 10,815,603	-	- 689,813	-	-	-	-	-
	473	Developer Contribution	1,442,000	-	121,541	-	-	-	_	-
	475	General Capital Fund	12,285,746	1,832	86,367	-	-	-	-	-
	479 237	RDA Implementation Plan Park Impact Fees	1,829 284,465	-	0 2,969	-	-	-	-	-
	250	Traffic Impact Fees	1,075,426	-	2,909		-	-	_	-
	254	Grant TFCA	105,000	-	-	-	-	-	-	-
	254	Grant Measure B	1,895,000 30,587,069	1,832	900,689		<u> </u>	<u> </u>	<u>:</u>	
			00,001,000	1,002	555,555					
CF-11		mery Shoreline Protection	4.055.540		(0)					
	475 254	General Capital Fund Prop 68 Grant	1,255,542 80,286	-	(0) 80,286	-	-	-	-	-
	20.		1,335,828	-	80,286	-		-	-	-
CF-13	Hortor !	Landing Park Expansion								
CF-13	237	Park Impact Fee	300,000	_	(0)	-	_	_	_	_
	475	General Capital Fund	1,700,000	-	27,380	-	-	-	-	
			2,000,000	-	27,380	-	-	-	-	-
FM-08	Davenp	ort Mini Park Rehabilitation								
	475	General Capital Fund	158,002	-	(0)	-	-	-	-	-
	650 495	Major Maintenance Fund Marina Fund	11,770 231,024	-	- 0	-	-	-	-	-
	495	-	400,796	-	(0)		-	-	-	
M-02	Marina I 495	Park Improvements Marina	294,109	-	45,686	-	-	-	-	
PB-05	•	and Pedestrian Plan Implementation -								_
		ost Improvements Grant Fund (TDA)	07 700							
	262 262	Grant Fund (TDA) Measure B-bike/ped	27,700 23,256	-	-	-	-	-	-	-
	240	Measure B-bike/ped	8,725	-	-	-	-	-	-	-
	264	Measure BB-bike/ped	15,462	-	-	-	-	-	-	
			75,143	-	-	-	-	-	-	-





Project		<u>Fund</u>	Total Project <u>Cost</u>	Estimated Expenditures Through June 2025	Encumbrances and Budget Carryover at June 2025	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 Projection	2028-29 <u>Projection</u>	2029-30 Projection
PB-07	Frontag	ge Road Bay Trail Upgrades Unfunded 	300,000	-	300,000	<u>-</u>	<u>-</u>	-	-	<u>-</u>
PB-10	40th-Sa	n Pablo Transit Hub and 40th Street								
	Feasibil 225	lity Study General Plan Maint _	260,944	-	-			-	-	
PB-12		ray Crossings Safety Enhancement								
	254	Grant ATP	265,000	-	0	-	-	-	-	-
	254 475	Grant TDA General Capital Fund	36,000 160,000	-	8,979 25,091		-	-	-	-
	471	Ped Path Imp Fund	151,000	-	-	-	-	-	-	-
		-	612,000	-	34,070			-	-	-
PB-14	San Pal	olo Avenue Mid-Block Cross Walk								
	221	RMRA	167,654	-	-	-	-	-	-	-
	475	General Capital Fund	5,471	-	(2,202)	-	-	-	-	-
			173,125	-	(2,202)	-	-	-	-	-
PA-02	Implem	enting Art Projects - Master Plan-Marina								
	243	Pub Art	140,657	-	0	-	-	-	•	
ST-11	Traffic S	Signal Modernization - Phase 1								
	475	General Capital Fund	55,000	-	5,358	-	-	-	-	-
T-01		Street Rehabilitation/Preventive nance Program RMRA Measure B-VLF Measure B	617,330 280,000 2,351,555	- - -	(0) - 0	-	-		- -	-
	242	Measure BB	1,961,429	-	268,039		-	-	-	-
	250	Traffic Impact	100,000	-	-	-	-	-	-	-
	475	Gen Cap	250,587	-	0	-	-	-	-	-
	262 444	Measure B-Bike/Ped 1999 Bonds PFA	70,000 1,626,863	-	- 799	-	-	-	-	-
	254	Grants - QuickBuild	75,000	-	-	_	-	-	_	-
		-	7,332,765	-	268,838	-	-	-	-	
T-05	Traffic 9	Signal - 40th and Harlan								
	215	Catellus	155,000	-	2,978	-	-	-	-	-
	444	1999 PFA	192,342	-	0	-	-	-	-	-
			347,342	-	2,978	-	-	-	-	-
T-10		ive Deployments to Enhance Arterial								
	475 254	General Capital Fund ACTC Grant	320,000 170,888	-	159	-	-	-	-	-
	254	MTC Grant	836,936	-	232,330	-	-	-	-	-
		-	1,327,824	-	232,489	-	-	-	-	-
T-11	Traffic 9	Signal Modernization - Phase 2								
4-11	250	Traffic Impact	150,000	-	-	-	-	-	-	-
	475	General Capital Fund	150,000	-	10,962	-	-	-	-	-
			300,000	-	10,962	-	-	-	-	-
	Cultura 254	Arts District Grant Fund	719,890	150,174	478,870	_	_	_	_	_
		-	,	,	•					
	NRPA G	Grant - Out of School								
	254	Grant Fund	35,000	-		-		-	-	-
	Subtoto	II, Substantially Complete Projects	A6 207 A04	152,006	2,385,403					
	Sublota	n, Substantiany Complete Projects	46,297,491	152,006	2,300,403	-	-	•	-	-





							Capital	Improvemen	t Project List
Project	<u>Fund</u>	Total Project <u>Cost</u>	Estimated Expenditures Through June 2025	Encumbrances and Budget Carryover at June 2025	2025-26 <u>Budget</u>	2026-27 <u>Budget</u>	2027-28 Projection	2028-29 Projection	2029-30 Projection
Complet	ted or Consolidated Projects								
CF-07	Underground Tank Closures 475 General Capital Fund	218,292		-			-		
CF-09	Emery-Go-Round Shuttle Bus Yard 250 Traffic Impact Fees	1,000,000		<u>-</u>					
CF-12	Temescal Creek Park Improvements 475 General Capital Fund	79,115		5,440	-	-			
CF-15	Electric Vehicle Chargers for ROW or Cityowned Facilities								
	475 General Capital Fund	150,370	-	14,000	-		-	-	-
FM-02	Child Development Center Rehabilitation 475 General Capital Fund	54,415	-	0	-	-	-	-	-
	650 Major Maintenance Fund	830,259 884,674	-	0 1	-	<u> </u>	-	-	-
FM-09	Emergency Generators/Fuel Tank Upgrades 650 Major Maintenance Fund	372,568	-	(0)	-		-	-	-
FM-12	Amtrak Pedestrian Bridge Modifications and Preventive Maintenance								
	473 Developer Contribution	55,000	-	55,000	-	-	-	-	-
IT-02	Electronic Document Management System (EDMS) 268 Comm Dev Tech	04 004							
	268 Comm Dev Tech 670 IT (reso 98-100, 13-107)	31,381 354,393 385,774		19,760 19,760					
IT-03	Geographic Information Systems (GIS) Development	000,114		10,700					
	268 Comm Dev Tech	31,067	-		-	-	-	-	-
	670 IT	326,283 357,350	-	(2,789) (2,789)	-	<u> </u>	-	-	-
IT-04	Computerized Maintenance Management System (CMMS)								
	670 IT (reso 13-16)	18,966	-	0	-	-	-	-	-
PB-01	Sidewalk Improvement Program 475 General Capital Fund	703,758	-	(0)				-	-
ST-02	40th Street/San Pablo Ave Median Rehabilitation								
	254 Grant - AHSC 475 General Capital Fund	100,000 580,606	-	-	-	-	-	-	-
		680,606	-	-	-	-	-	-	-
ST-05	Storm Drain Cleaning and Repair Program 475 General Capital Fund	52,952	20,015	(0)		-			-
ST-06	Storm Drain Inventory and CCTV Inspection 475 General Capital Fund	44,667		(1)					
ST-07	Street Tree Program 251 Urban Forrest	130,943	-	(0)	-	-	-	-	-
	475 General Capital Fund	148,122 279,065	-	(0) (1)	-	-	-		-





-02 Pc R 47	Survey Monument and Benchmark Preservation Program 475 General Capital Fund Powell Street Bridge Seal Coat and Joint Seal Replacement 475 General Capital Fund	7,625	-	-	-		-	_	_
-02 Po R 47	Powell Street Bridge Seal Coat and Joint Seal Replacement		-	-	-	-	-	-	_
-06 Ti	Replacement	075 000							
-06 Tı	475 General Capital Fund	075 000							
		275,022	-	(0)	-		-	•	-
	Traffic Signal, Powell and Doyle								
47	473 Gen Cap (developer)	34,250	_	-	_	_	_	_	_
	250 Traffic Impact	292,000	_	_	_	_	_	_	_
	238 Measure B-VLF	76,000	_	_	_	_	_	_	_
	264 Measure BB-bike/ped	96,955	_	_	_	_	_	_	_
	201	499,205	-	-	-	-	-	-	-
-08 P	Powell Street Bridge Widening								
	250 Traffic Impact	10,180	-	(1)	-	-	-	-	-
-09 P	Powell Corridor Traffic Safety Study								
	250 Traffic Impact	104,549	-	0	-		-	-	-
S	Subtotal, Completed or Consolidated Projects	6,179,738	20,015	91,410	-	-	-	-	-
ntal Canit	ital Projects	\$ 242,424,099	\$ 15,150,674	\$ 92,122,644 \$	27,946,000	\$ 4,684,000	\$ 6,945,000	\$ 4,125,000	\$ 3,986,00

Agenda Item 6.3
FY25-26 Q1 General Fund Financial Update



MEMORANDUM

DATE: November 18, 2025

TO: Budget Advisory Committee

FROM: Peggy Xu, Accounting Manager

SUBJECT: Fiscal Year 2025-26 First Quarter Financial Update

RECOMMENDATION

Staff recommend that the Budget Advisory Committee review the quarterly financial report for the period ended September 30, 2025. This report is for information only.

BACKGROUND

Quarterly financial reports are intended to update the City Council and the community on the City's financial condition. This report summarizes the City's General Fund financial performance as of September 30, 2025 - the first quarter of the 2025-26 fiscal year. Revenue and expenditure data for the same period in Fiscal Year 2024-25 are shown for comparative purposes.

Quarterly reports are on a cash basis, meaning only revenues received and expenditures paid by quarter-end are reported.

DISCUSSION

The General Fund is the general operating fund for the City. The General Fund supports the City's vital services and programs including police, fire, public works, development services (economic development, housing, planning, and building), community services, and general administrative services. The analysis below provides information on the major General Fund revenue and expenditure categories.

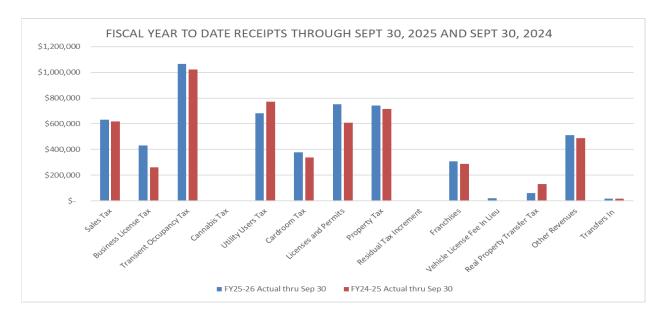
General Fund Revenues

General Fund revenues for the quarter ended September 30, 2025, totaled \$5.6 million, which represents 12 percent of the \$46.1 million budgeted annual revenue. Although 25 percent of the fiscal year has elapsed, it is expected that revenues received to date are less than 25 percent due to timing. For example, the State remits sales tax to the City monthly but true-up in the third month and property taxes largely are received in December and April respectively. However, 2025-26 revenues increased by 7 percent, or \$0.3 million, compared to the first quarter of the 2024-25 fiscal year. Increases were in all revenue sources except utility tax due to late payments and the real property transfer tax payments due to timing of payments received.

Revenues by category are summarized as follows:

FY25-26			Actual vs.				
Amended		FY25-26 Actual	Budget	% of	FY24-25 Actual	FY25-26 vs FY24-25	
Revenues By Category	Budget	thru Sep 30	Variance	Budget	thru Sep 30	Variand	e
Sales Tax	\$ 7,364,000	\$ 633,069	\$ (6,730,931)	9%	\$ 619,175	\$ 13,895	2%
Business License Tax	6,336,850	430,324	(5,906,526)	7%	\$ 260,535	169,789	65%
Transient Occupancy Tax	5,500,000	1,065,142	(4,434,858)	19%	\$ 1,023,581	41,561	4%
Cannabis Tax	240,000	-	(240,000)	0%	\$ -	-	100%
Utility Users Tax	4,800,000	681,130	(4,118,870)	14%	\$ 770,684	(89,554)	-12%
Cardroom Tax	2,000,000	376,890	(1,623,110)	19%	\$ 337,305	39,585	12%
Licenses and Permits	2,034,515	751,563	(1,282,952)	37%	\$ 609,363	142,200	23%
Property Tax	4,073,307	742,022	(3,331,285)	18%	\$ 714,949	27,073	4%
Residual Tax Increment	6,825,114	-	(6,825,114)	0%	\$ -	-	0%
Franchises	2,084,695	308,853	(1,775,842)	15%	\$ 287,543	21,310	7%
Vehicle License Fee In Lieu	1,246,001	20,355	(1,225,646)	2%	\$ -	20,355	100%
Real Property Transfer Tax	510,000	60,609	(449,391)	12%	\$ 129,016	(68,407)	-53%
Other Revenues	3,012,378	510,796	(2,501,582)	17%	\$ 486,158	24,639	5%
Transfers In	61,500	15,372	(46,128)	25%	\$ 15,375	(3)	0%
Total	\$ 46,088,360	\$ 5,596,126	\$ (40,492,234)	12%	\$ 5,253,684	\$ 342,443	7%

Excluded unrecognized gain/loss on investment (2,026,946) (346,508)



The General Fund's three major revenue sources are sales tax, business license tax and transient occupancy that represent about 42 percent of the Fiscal Year 2025-26 budgeted General Fund revenue. The following are highlights of key revenue results:

- Sales Tax: Sales tax revenue during the first quarter of Fiscal Year 2025-26 totaled \$0.6 million, which is 9 percent of the annual budgeted amount. This amount reflects a 2 percent increase compared to the lower revenue received in Fiscal Year 2024-25 which reflected that consumer spending remained soft.
- **Business License Tax:** Revenue from the City's business license tax totaled \$0.4 million as of September 30th, which was \$0.2 million, or 65 percent, increase over last fiscal year due to more tax audit activities incurred during the first quarter of Fiscal Year 2025-26. The major portion of the City's business license tax revenue is received during the third quarter of the fiscal year.

- Transient Occupancy Tax: Revenue totaled \$1.1 million was \$42 thousand or 4 percent higher than Fiscal Year 2024-25.
- **Utility Users Tax:** Revenue totaled \$0.7 million, which represents 14 percent of the annual budgeted amount and was lower than the amount received during the same quarter of last fiscal year by \$90,000 or 12 percent due to late payments.
- Cardroom Tax: Revenue from the cardroom tax totaled \$0.4 million at the end of the first quarter, which was higher compared to Fiscal Year 2024-25 by \$40 thousand or 12 percent.
- Licenses and Permits: Licenses and permit revenue are derived primarily from the Planning & Building Divisions and includes reimbursement/cost recovery revenue from development projects. Receipts for the first quarter totaled \$0.8 million, or 37 percent of the budgeted amount, and was \$0.1 million or 23 percent more than the amount received during the first quarter of the last fiscal year due to increased development activities.
- Property Tax: Property tax revenue of \$0.7 million was received during the first quarter of the fiscal year which was \$27 thousand or 4 percent higher than last fiscal year. The majority of the City's property tax revenue will be received in December and April.
- **Franchises:** Revenue totaled \$0.3 million, which was \$21 thousand or 7 percent increase over last fiscal year due to rate increases.
- Real Property Transfer Tax (Residential and Commercial): The real property transfer tax was recorded in the general capital fund in the past years. The City Council approved the change of this revenue to be recorded in the general fund effective Fiscal Year 2023-24. Revenue received for this revenue source totaled \$60 thousand, which was lower than last fiscal year by \$68 thousand or 53 percent.
- Other Revenues: Other revenues include miscellaneous fees and charges for items such as vehicle code fines, community services programs, facility rentals and reimbursements received. During the first quarter of the current fiscal year, total revenue received was \$0.5 million, which is slightly higher than last fiscal by 5 percent mainly due to higher interest earnings and early billboard payment received offset by lower overtime reimbursement for the Police Department.

General Fund Expenditures

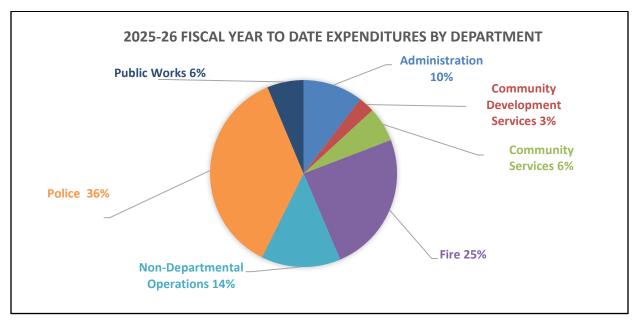
General Fund expenditures for the quarter ended September 30, 2025, totaled \$16.5 million, or 30 percent of the \$55.5 million annual budget. Typically, with 25 percent of the fiscal year elapsed, expenditure spending would also be around 25 percent. However, some spending is associated with timing, such as payments to CalPERS for the unfunded

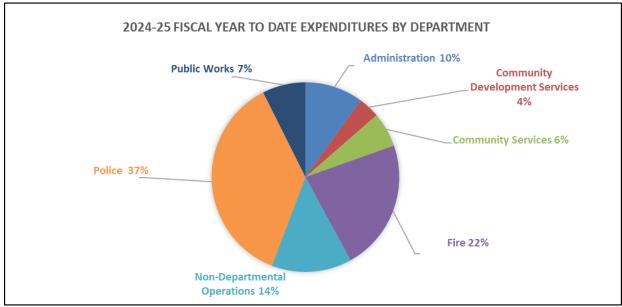
liability and general liability insurance premiums that occur in July and departments may have for contractual obligations at the beginning of the year, which tend to increase spending above 25 percent.

However, spending thus far is less than last fiscal year. Current spending is \$0.6 million, or 4 percent, lower than the first quarter of last fiscal year due to a variety of factors including staffing savings from vacant positions; lower costs for contract services, supplies, education and training, rental and leases and interfund transfers to city programs. The underspending is partially offset by higher costs for overtime, CalPERS retirement costs (unfunded liability) and other operating expenses. Overall, year-to-date expenditures were in line with the approved budget and are summarized by department and by expenditure category below.

Expenditures By Department	FY25-26 Amended Budget	FY25-26 Actual thru Sep 30	Actual vs. Budget Variance	% of Budget (forecast)	FY24-25 Actual thru Sep 30	FY25-26 vs. F Variand	_
City Council	259,674	52,777	(206,897)	20%	59,681	(6,903)	-12%
City Manager	1,115,731	299,925	(815,806)	27%	234,835	65,090	28%
City Clerk	614,327	144,178	(470,149)	23%	182,054	(37,876)	-21%
City Attorney	872,022	151,154	(720,868)	17%	137,292	13,862	10%
Information Technology	1,037,590	241,717	(795,873)	23%	295,048	(53,330)	-18%
Finance	2,245,548	537,647	(1,707,901)	24%	520,424	17,223	3%
Human Resources	1,281,701	282,171	(999,530)	22%	287,023	(4,852)	-2%
Community Development Services	3,312,284	458,850	(2,853,434)	14%	622,304	(163,454)	-26%
Public Works	5,225,167	1,038,789	(4,186,378)	20%	1,271,569	(232,781)	-18%
Non-Departmental Operations	2,657,606	2,261,079	(396,527)	85%	2,357,543	(96,465)	-4%
Police	19,500,623	5,984,110	(13,516,513)	31%	6,281,727	(297,617)	-5%
Fire	12,798,335	4,018,095	(8,780,240)	31%	3,830,695	187,401	5%
Community Services	4,574,590	987,372	(3,587,218)	22%	1,014,438	(27,066)	-3%
Total	\$ 55,495,198	\$ 16,457,865	\$ (39,037,333)	30%	\$ 17,094,633	\$ (636,768)	-4%

	FY25-26	FY25-26	Actual vs.	% of	FY24-25		
	Amended	Actual thru	Budget	Budget	Actual thru	FY25-26 vs. FY24-25	
Expenditures By Type	Budget	Sep 30	Variance	(forecast)	Sep 30	Varian	ce
Staffing	31,244,355	10,989,632	(20,254,723)	35%	11,700,064	(710,432)	-6%
Contract Services	13,583,795	2,125,103	(11,458,692)	16%	2,217,019	(91,916)	-4%
Maintenance	4,063,756	1,013,178	(3,050,578)	25%	1,095,807	(82,629)	-8%
Supplies	1,142,504	155,848	(986,656)	14%	129,609	26,239	20%
Utilities	781,784	171,763	(610,021)	22%	115,401	56,362	49%
Insurance	1,771,465	1,619,443	(152,022)	91%	1,452,933	166,510	11%
Education & Training	88,704	12,998	(75,706)	15%	46,956	(33,959)	-72%
Advertising/Printing & Publication	347,701	58,707	(288,994)	17%	2,800	55,906	1997%
Fees & Charges	442,227	71,115	(371,112)	16%	(11,513)	82,628	-718%
Programs & Grants	160,276	1,728	(158,548)	1%	-	1,728	n/a
Rental & Leases	163,672	1,386	(162,286)	1%	17,024	(15,637)	-92%
Other	556,338	46,770	(509,568)	8%	1,184	45,586	3851%
Capital	19,500	-	(19,500)	0%	-	-	n/a
Transfers Out	1,129,121	190,194	(938,927)	17%	327,349	(137, 155)	-42%
Total	\$ 55,495,198	\$ 16,457,865	\$ (39,037,333)	30%	\$ 17,094,633	\$ (636,768)	-4%





Staffing costs of \$11.0 million were \$0.7 million or 6 percent lower than the first quarter of the last fiscal year due to savings from approximately 17 vacant positions. Vacancy savings have offset known increases in FY 2025-26 including cost of living adjustments, ten days of labor costs for September 2025 recorded in October 2025 due to payroll processing timelines, higher CalPERS unfunded liabilities of \$0.5 million and overtime costs of \$0.3 million

Contract Services totaled \$2.1 million, or 16 percent of the annual budgeted amount, but were \$0.1 million or 4 percent lower compared to the first quarter of the last year due to lower costs for legal services, cost recovery reimbursements and development project plan checking fees.

Maintenance costs during the first quarter of the fiscal year totaled \$1.0 million or 25 percent of the budgeted amount and were 8 percent lower than the same quarter of last year because of lower vehicle replacement and technology charges offset by higher facility and operating and software subscription expenses.

Supplies were \$0.2 million or 14 percent of the annual budget, which were higher than last year by 20 percent as various departments purchased supplies for operations during the first quarter of the current fiscal year.

Utilities costs were \$0.2 million or 22 percent of the annual budget and were 49 percent higher compared to the same quarter of the last fiscal year, which reflects increased utility rates and new costs such as the Police Department dispatch/record system and communication licensing.

Insurance costs totaled about \$1.6 million, an increase of \$0.2 million over the prior fiscal year due to claim's experience and industry-wide changes in the insurance market. Annual insurance premiums are paid during the first quarter of the fiscal year.

Transfers Out totaling \$0.2 million were recorded during the first quarter of the fiscal year. This represents 17 percent of the \$1.1 million annual budgeted transfers to support the Emery-Go-Around program and debt service for the current fiscal year and no fund transfer for other City programs being budgeted.

Other operating expenditures total \$0.1 million for expenses incurred during the first quarter including costs for advertising and printing, fees and charges, program and grants and other miscellaneous costs offset by the lower costs of education and training, rents and leases compared to the last fiscal year.

FISCAL IMPACT

None. This is an information report.